

CITY HALL



City of
Prince Albert

2014 ANNUAL REPORT

PRINCE ALBERT,
SASKATCHEWAN, CANADA

Year Ended December 31, 2014

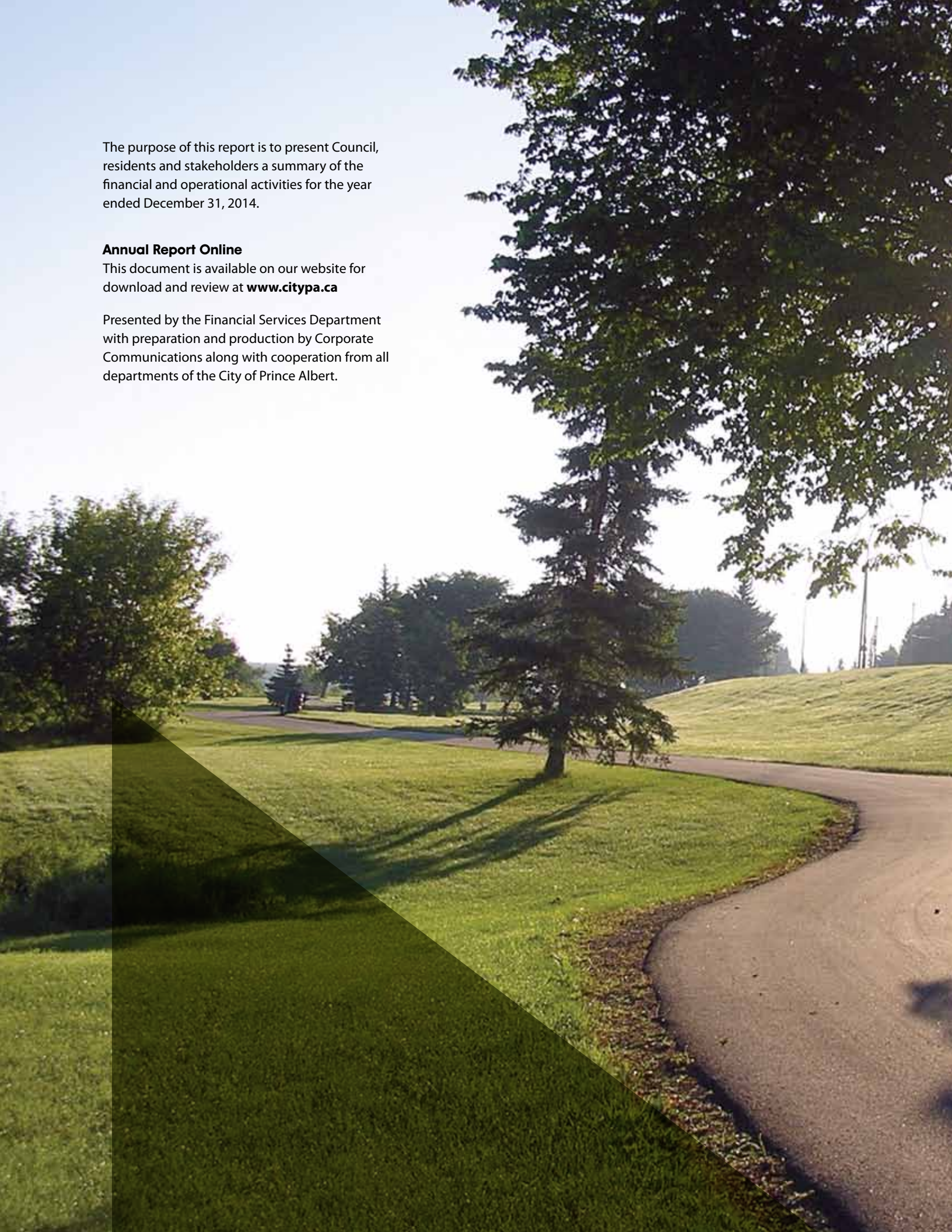


The purpose of this report is to present Council, residents and stakeholders a summary of the financial and operational activities for the year ended December 31, 2014.

Annual Report Online

This document is available on our website for download and review at www.citypa.ca

Presented by the Financial Services Department with preparation and production by Corporate Communications along with cooperation from all departments of the City of Prince Albert.





VISION

Prince Albert will be an innovative, welcoming, diverse, and healthy City of opportunity.

MISSION

The City of Prince Albert enhances quality of life through excellence in Service.

CORE VALUES

Entrepreneurial, Partnerships,
Innovative, Accountable and
Transparent

OPERATIONAL THEMES

Collaborative, Sustainable,
Compassionate, Exceptional

TABLE OF CONTENTS:

INTRODUCTION

Letter of Transmittal	5
Canadian Award for Financial Reporting	6
Message from the Mayor	7
Prince Albert City Council	8
Message from the City Manager	9
Organizational Chart	10
Fire Safety and Police	11
Transportation and Airport	12
Landfill, Garbage and Recycling	13
Government Administration	14
Parks and Recreation	15
Water Utility	16
Capital Projects	17
Planning and Growth Management	18
Revenues	19
Expenses	20
Reserves	20
Debt	21
Taxes	22

FINANCIAL SECTION

Management's Report	24
Auditor's Report	25

CONSOLIDATED FINANCIAL STATEMENTS

Consolidated Statement of Financial Position	26
Consolidated Statement of Operations	27
Consolidated Statement of Change in Net Debt	28
Consolidated Statement of Cash Flows	29
Notes to the Consolidated Financial Statements	30

SCHEDULES

Schedule 1	40
Consolidated Statement of Financial Position <i>Segmented by fund</i>	
Schedule 2	42
Consolidated Statement of Financial Position <i>Prior Year – Segmented by Fund</i>	
Schedule 3	44
Consolidated Statement of Operations <i>Segmented by fund</i>	
Schedule 4	46
Consolidated Statement of Operations <i>Prior Year – Segmented by Fund</i>	
Schedule 5	48
General Fund Statement of Operations <i>Segmented by Department</i>	
Schedule 6	49
General Fund Statement of Operations <i>Prior Year – Segmented by Department</i>	
Schedule 7	50
Tangible Capital Assets <i>Segmented by Fund</i>	
Schedule 8	52
Fund Balances <i>Segmented by Fund</i>	
Schedule 9	54
Reserves	
Schedule 10	56
Funds Held in Trust	
Schedule 11	57
Trust Fund Transactions	

STATISTICAL SECTION

Five Year Summary of Consolidated
Statement of Operations 59

Five Year Summary of Consolidated
Expenditures by Type 60

Five Year Summary of Consolidated
Expenditures by Functional Area 61

Five Year Summary of Consolidated
Revenues 62

Five Year Summary of Consolidated
Statement of Financial Position 63

Five Year Summary of Reserves 63

Five Year Summary of Capital 63

Five Year Summary of Long Term Debt 64

Five Year Summary of Taxable Assessment 65

Five Year Summary of Taxes Receivable 65

Economic Highlights – Development 66

Economic Highlights – Business Licencing 67

Census Data and Economic
Indicators/Trends 68



INTRODUCTION



LETTER OF TRANSMITTAL

I am pleased to submit the City of Prince Albert's Annual Report for the year ended December 31, 2014. The Financial Statements within this document were submitted to Council pursuant to Section 155 of The Cities Act. The financial report includes consolidated financial statements for the City of Prince Albert reporting entity as required by the Public Sector Accounting Board (PSAB).

The purpose of this report is to provide financial, statistical, and other information about the City of Prince Albert and related entities to allow readers to gain an understanding of the City.

The Annual Financial Report consists of the following sections:

Introduction:

The Introduction Section familiarizes readers with the City's political and organizational structure, reviews the City's accomplishments over the past year and describes the nature and scope of the services provided by the City.

Financial:

The Financial Section includes the audited Consolidated Financial Statements.

Statistical:

The Statistical Section contains additional information and trend analysis to provide a broader understanding of the financial statements.

The preparation and presentation of the financial statements and related information contained in this report is the responsibility of the City of Prince Albert's management team. The statements have been prepared on a basis consistent with the recommendations of PSAB. Included in the consolidated financial statements are entities that are accountable to, and owned or controlled by, the City of Prince Albert. These entities include: John M. Cuelenaere Public Library Board and North Central Waste Management Corp.

City Council appointed the accounting firm of Deloitte LLP to perform an independent audit of the City's 2014 Financial Statements and their final report is included herein. The accuracy and reliability of the financial information is ensured by the City's system of internal controls. These controls provide assurances that transactions are appropriately authorized, accurately recorded, that assets are properly accounted for and safeguarded and that the integrity of financial records is maintained.

As noted, the consolidated financial statements include information on the City's financial position and operating

results, along with those of several related entities. The City's operations are segmented into five Funds (General, Water Utility, Land, Sanitation and Airport) for budgeting and reporting purposes. For the purpose of determining the City's consolidated financial position, the results of all five Funds are combined into one.

The audited consolidated financial statements reflect the strengthening overall position of the City of Prince Albert's finances. This is indicated by the \$16,267,912 surplus as shown on the Consolidated Statement of Operations as contained herein.

The City's 2014 Capital program included planned expenditures of \$17,406,300. These expenditures were financed from reserves, development levies, contributions from external parties, Federal/Provincial Grants, and Gas Tax revenues. The following pages provide more details of the financial highlights of 2014, as well as more discussion on revenues, expenses, reserves and debt.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to The City of Prince Albert for its annual financial report for the fiscal year ended December 31, 2013. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose content conforms to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements, and we are submitting it to the GFOA for consideration.

Respectfully submitted,



Joe Day
Director of Financial Services



Government Finance Officers Association

Canadian Award for Financial Reporting

Presented to

**City of Prince Albert
Saskatchewan**

For its Annual
Financial Report
for the Year Ended

December 31, 2013

Executive Director/CEO



MESSAGE FROM THE MAYOR

2014 was a year of transition for the City of Prince Albert. We aggressively recruited senior managers that could lead the City in a new direction and provide the change that City Council felt was needed to renew Prince Albert. As a result, we welcomed fourteen new senior managers to our team, including a new City Manager. With such significant renewal of our senior ranks, 2014 was largely a rebuilding year as these employees oriented themselves to their new positions. As we look toward 2015, I am very optimistic that we now have a solid foundation in place, led by our new City Manager, Jim Toye, and supported by these new professionals, to make significant progress for Prince Albert and build a community we can all be proud of.

A handwritten signature in blue ink, appearing to read 'GD', with a long horizontal line extending to the right.

Greg Dionne
Mayor

PRINCE ALBERT CITY COUNCIL



Mayor Greg Dionne



Ward 1 – Charlene Miller



Ward 2 – Rick Orr



Ward 3 – Lee Atkinson



Ward 4 – Don Cody



Ward 5 – Tim Scharkowski



Ward 6 – Martin Ring



Ward 7 – Mark D. Tweidt



Ward 8 – Ted Zurakowski



MESSAGE FROM THE CITY MANAGER

On behalf of Administration, I am pleased to present to City Council and the residents and businesses of our City, the 2014 Annual Report. The Annual Report is submitted pursuant to Section 155 of The Cities Act and highlights our accomplishments over the past year.

The City of Prince Albert is undergoing a corporate shift in the way we think and do business. It is our goal to do business differently and exceed public expectation. In 2014 we made it a priority to challenge our staff, at all levels, to bring forward innovative ideas and question the status quo to create efficiencies and improvements in our operations. As employees of The City of Prince Albert, we are dedicated to providing our citizens with exceptional services in the most efficient and fiscally responsible manner possible.

As part of our new mandate, City Council, along with Senior Administration, developed the City of Prince Albert Strategic Plan 2015-2020. The Strategic Plan provides the framework for our goals and priorities over

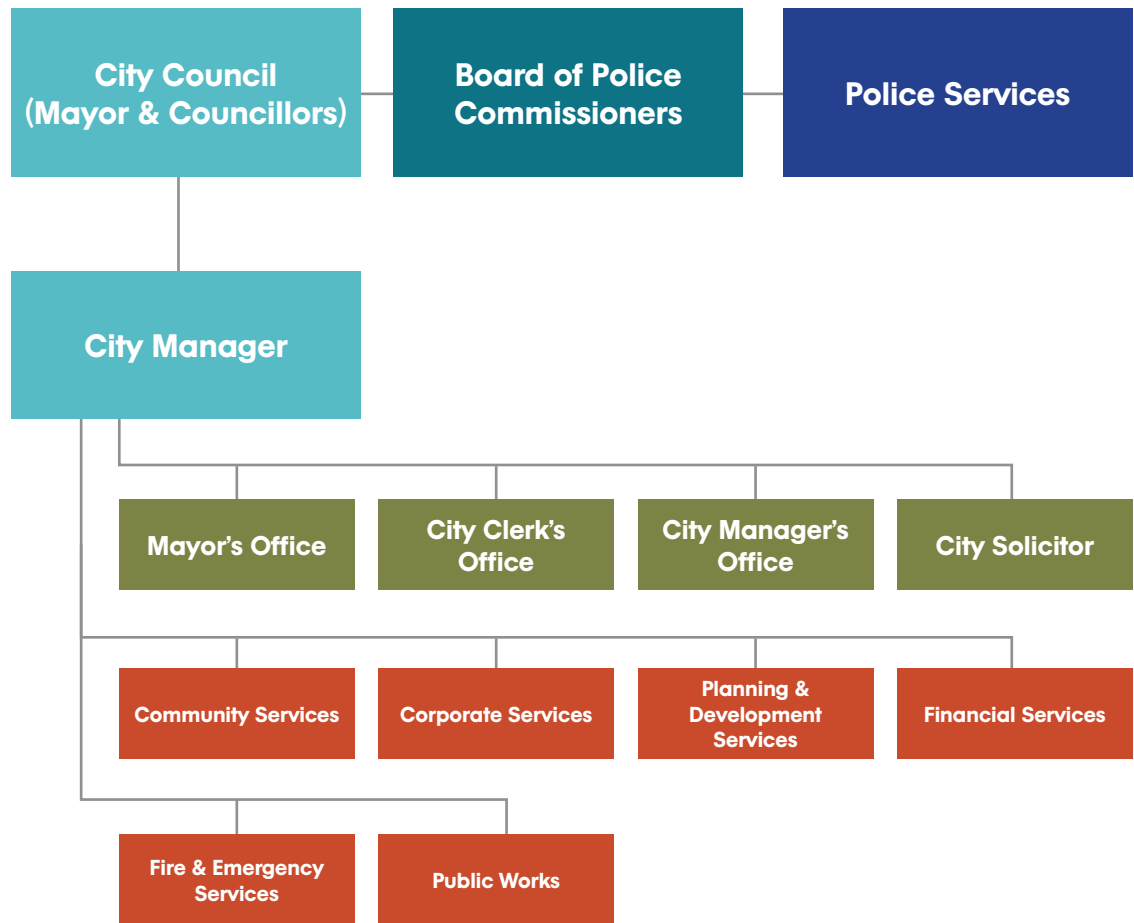
the next five years and will shape the direction of The City. As a result, our corporate Vision and Mission have changed to reflect this new direction.

We have renewed our commitment to engaging the community by working together with stakeholders, local groups and organizations, First Nations, urban and rural municipalities and most importantly, our tax payers, to create a City of opportunity and prosperity.

I am proud of our accomplishments in 2014 and excited for what the future holds for the City of Prince Albert.

Jim Toye
City Manager

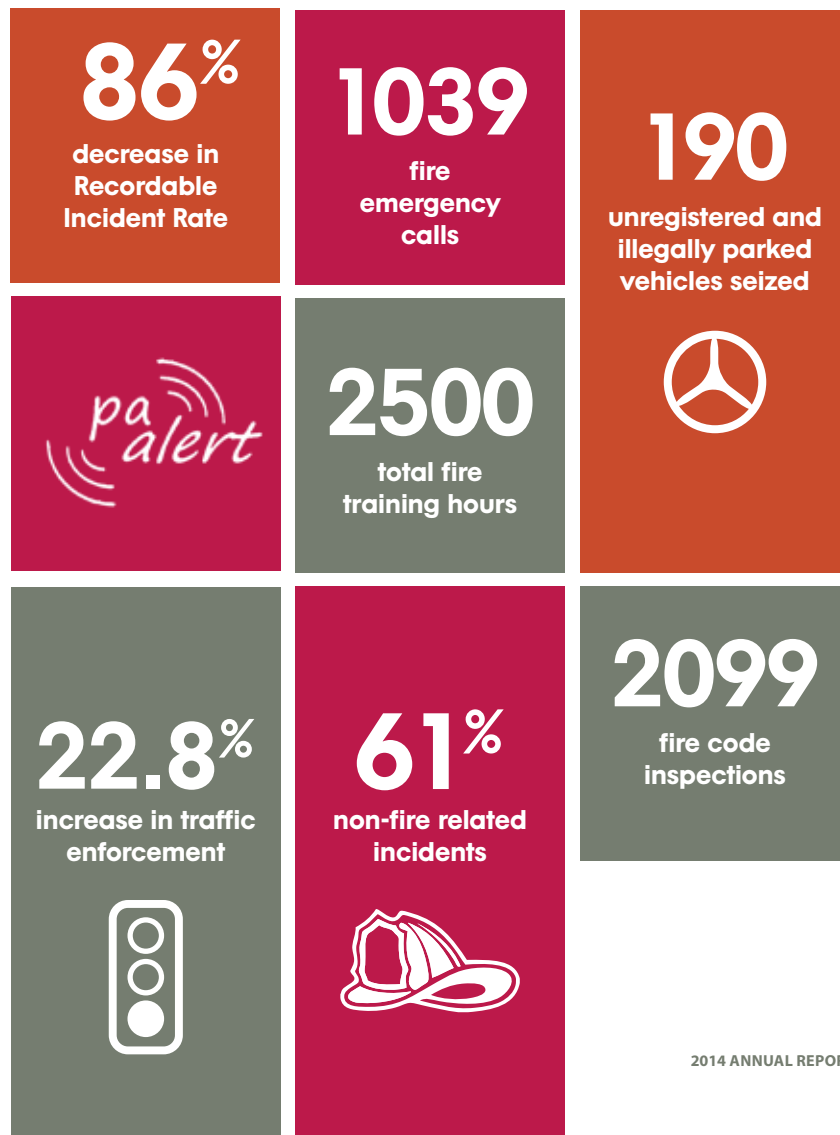
ORGANIZATIONAL CHART



PA Alert is a mass emergency notification service that uses multiple contact methods to alert residents in situations where some form of precautionary action is required. The Prince Albert Fire Department purchased the PA Alert software in 2014 and followed through with training and set-up for a formal roll-out of the system in 2015. The new software is an important component of the City's emergency response plan.

The Police service set an objective of enhanced visibility in 2014 which was achieved through visible enforcement and education. The focus on impaired driving enforcement and a 22 percent increase in traffic enforcement resulted in a significant drop in accidents resulting in injury or death. The Police service also partnered with local alcohol vendors and other regulators to develop a Safety Compliance Team that worked together and reduced police calls to licensed establishments by 16 percent.

FIRE SAFETY AND POLICE



PaNow.com

TRANSPORTATION AND AIRPORT



24,000
vehicle trips/day
on the Diefenbaker
Bridge

351,597
transit rides
(5% increase)

290.3
km
of roads
plowed, salted
and swept

55,520
passengers
arriving and
departing at the
Prince Albert
Airport



8.1%
or 23.3 km of
roads repaved
since 2013



73
redundant traffic
signs removed

136
locations
received traffic
counts

▶ The process for line painting on City streets was changed in 2014 which led to one of the fastest turnaround times for this operation in the City's history. A contractor with specialized equipment was hired and 106.4 kms of lines were painted on the City's main streets in 5 days in the spring and a second time in the fall in just 2.5 days. The new approach meant that city crews could focus their efforts on completing 49 crosswalks and 29 intersections in the City.

LANDFILL, GARBAGE & RECYCLING

The City's Sanitation department worked with the Environmental Assessment Branch of the Ministry of Environment to complete an environmental compliance audit of landfill operations. The audit outlined a number of positive findings regarding the landfill operation including positive remarks about the commitment and cooperation of staff in the audit process, the layout of the landfill, signage and litter control efforts. For areas of improvement, the City completed a corrective action plan which will be implemented in 2015.



GOVERNMENT ADMINISTRATION



1385

Facebook
followers

533

Utility
customers
set up on
the monthly
installment
payment plan



7774

service calls
responded to

6.2%

Total Injury
Rate – Lowest
on record and
lower than
the provincial
average



2546

Parking Tickets
processed online

95

new people
signed up for the
Tax Installment
Payment Plan



106

job postings
processed

2

External
engagements

123,026

website sessions

▼ A five year strategic plan was developed and approved by City Council in 2014. This plan sets out a vision for the future of Prince Albert and is the guiding framework for activities pursued by the City and its employees. The strategic priorities identified in the plan are: Fiscal Management and Accountability, Active and Caring Community, Corporate Sustainability, Sustainable Growth and Infrastructure. The plan is an important document for the City and one that will remain forefront as the City works to exceed public expectation and create an innovative, welcoming, diverse and healthy City of opportunity.

PARKS & RECREATION

2014 was dubbed the Year of the Host City with the City's Community Services Department participating in hosting five major sporting events at Prince Albert facilities. Saskatchewan Tourism estimates that on average a provincial sports event can result in approximately \$115 spent per visitor, per day. The combined economic impact of these 5 major sporting events is estimated at \$7.5 million when factoring in the spending of athletes and spectators that travel to Prince Albert to participate.



WATER UTILITY



756

new radio read
water meters
installed

14,132m³

of water
used on
average
daily

5.158M

cubic meters of
potable water
treated daily

25%

of 11488
water meters
converted to
radio read
water reader
accounts



108

new construction
utility accounts
set up



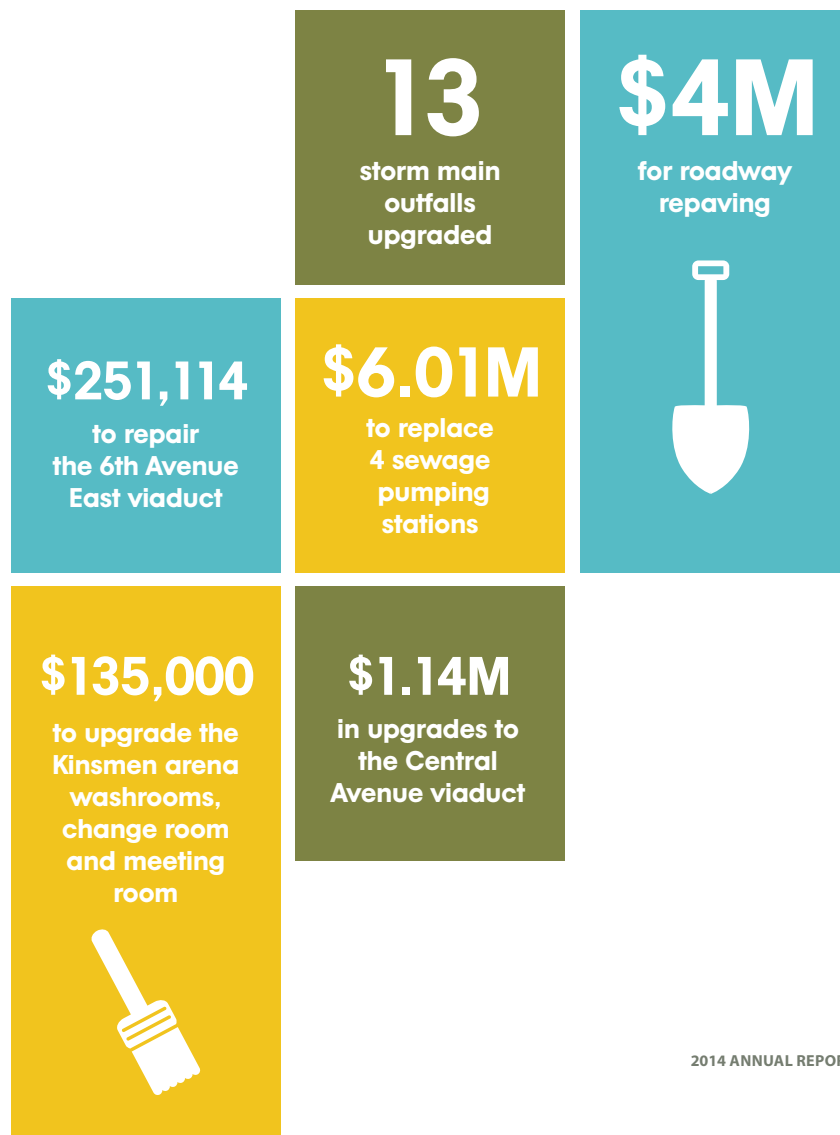
14,000m³

of sewage
treated on
average daily

▶ The City of Prince Albert installed 756 new radio read water meters in 2014 for a total of 2864 installed throughout the system. The new technology will eliminate the need for manual water meter readings which will give the City access to faster and more accurate data. One of the benefits to homeowners is the easier detection of water leaks in a property reducing unnecessary costs.

CAPITAL PROJECTS

Seventy-two blocks of roadways were repaved in 2014 at a cost of \$4 million as part of the City's new aggressive Roadway Rehabilitation Program introduced in 2013. This brings the total amount of streets paved under the program to 23.3 kilometers or 8.1% of the City's road network. Part of this program also included checking and repairing underground utility infrastructure in advance of repaving. A total of 150 catch basins, 186 manholes and 111 water valves were checked, repaired and in some cases completely rebuilt.





238

new business
license numbers

212

portable sign
permits issued

253

building permits
issued

30

residential
lots sold
in Crescent
Acres



58

development
permits issued



\$3.5M

in revenues from
land sales

\$69M

construction
value of building
permits issued



PLANNING & GROWTH MANAGEMENT

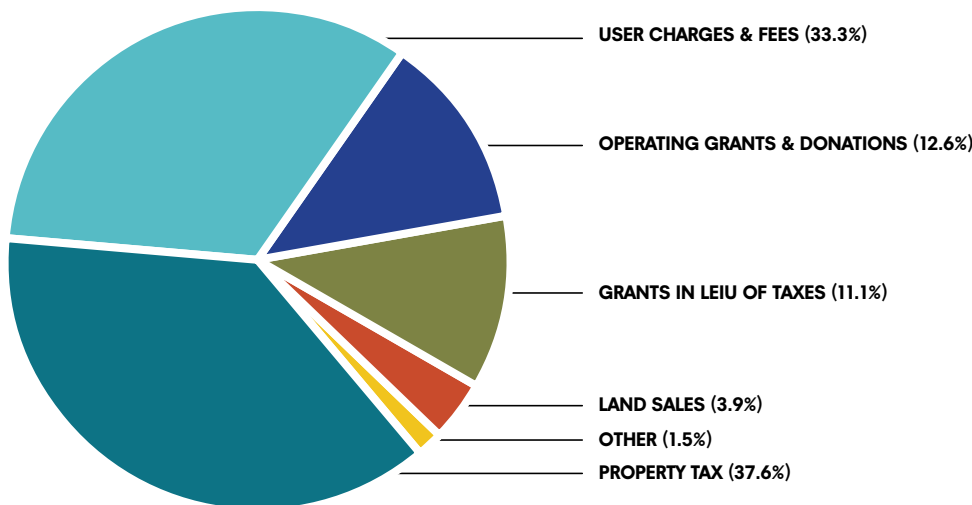
Prince Albert continues to experience sizable changes in the local landscape with new residential and commercial developments throughout the community. In 2014 the Planning and Development Services department issued 253 building permits with a combined value of \$69.881 million. These numbers are in keeping with trends experienced since 2009 which have ranged from \$53.7 million to \$99.9 million. Some of these developments included several major multi-million dollar construction projects such as the senior's complex on the riverbank, condo developments in Lakeview Estates and Woodbridge in the West Hill.

REVENUES

In 2014 the total consolidated operating revenues exceeded the amount budgeted. Revenues totaled \$90.2 million compared to \$88.2 million budgeted and can be summarized as:

- Property Taxes \$33.9 million
- Grants in Lieu of Taxes (other levels of government) \$10.0 million
- User charges and fees \$29.9 million (13.9 million from the Water Utility)
- Operating grants and donations \$11.4 million
- Land sales \$3.5 million
- Other \$1.5 million

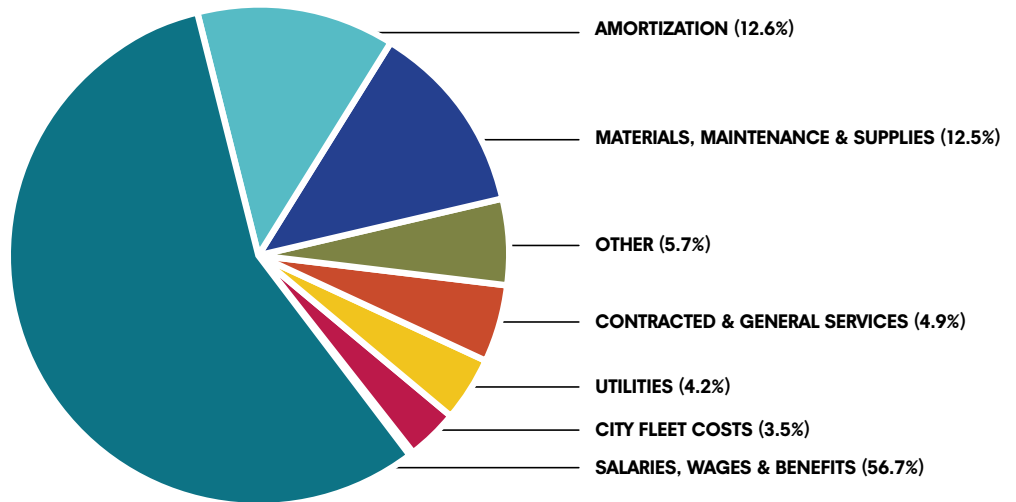
The total consolidated revenues increased by \$6.3 million over 2013. The increases were notably in property taxes, user charges and fees, and land sales.



EXPENSES

In 2014 the total consolidated operating expenses were \$81.9 million which includes:

- Salaries, wages and benefits \$46.4 million
- Materials, maintenance and supplies \$10.2 million
- Amortization \$10.3 million
- Contracted and general services \$4.0 million
- Utilities \$3.4 million
- City fleet costs \$2.9 million
- Other expenses including grants and donations, interest on long term debt, insurance and bad debts \$4.7 million



RESERVES

Reserves are an important cash flow tool which allows for funding and cash to be set aside in a reserve account to finance future projects. The City's reserves reached \$11.2 million at the end of 2014, an increase of \$1.4 million over 2013.

The City continues to fulfill Council's direction to cash fund the City's reserves. Based on Council's approval, the City's reserves are 100% funded with the exception of the equipment fund – which is funded at 50% of the balance.

Council and administration continue to investigate various funding strategies for future infrastructure investments in the City such as roadways, underground infrastructures and facilities.

DEBT

The financing of capital projects comes from various sources including operating revenues, user fees and charges, development levies, transfers from reserves, external funding, and issuance of long term debt.

The funding of the capital projects is dependent on the project and varies from year to year. The City of Prince Albert's current debt level is \$12.7 million or \$362 per capita (based on 2011 census). In 2013, the debt limit of Saskatchewan's 16 cities varied from \$205 per capita to \$4,462 per capita. In that year, the City of Prince Albert was ranked the fourth lowest in per capita debt. The vast majority of debt servicing for the City of Prince Albert is paid for by an allocation of user charges and fees.

LOAN BALANCE AT DEC 31 2014	LENDER	LOAN RATE	ANNUAL DEBT SERVICING	PURPOSE OF LOAN	EXPIRY
\$5,833,671	Canadian Housing and Mortgage Corporation	3.98%	\$718,523	Loan was taken out in 2009 for major upgrades at the Water Treatment Plant and is paid for by Water and Sewer Rates	Loan is scheduled to be repaid in full in September 2024
\$3,569,132	Bank of Montreal	2.83%	\$485,592	Original loan was taken out in 2009 for development in the West Hill area and is paid by both property taxes (10%) and land sales (90%)	Loan is due to be refinanced by April 1 2018 at an estimated balance of \$2.26 million
\$3,021,037	Saskatchewan Municipal Financing Corporation	6.00%	\$871,846	Loan was taken out in 1998 for renovations at the Pollution Control Centre and is paid for by Water and Sewer Rates	Loan is scheduled to be repaid in full in September 2018
\$293,894	Trafco (Canada) Ltd. - annual debt servicing is \$175,140	Variable	\$175,140	Loan was taken out in 2011 for purchase of new parking meter heads and is paid for by parking meter revenues	Loan is scheduled to be repaid in full in November 2018
\$11,370	RoyNat Inc.	9.89%	\$11,680	Loan is a capital lease of exercise equipment for the Alfred Jenkins Fieldhouse	Loan will be paid in full in May 2015

In 2007 the City began internally financing the construction of the Alfred Jenkins Field House and later the Pineview Terrace facility. The internal financing was repaid by levies applied to property tax bills.

In 2014 those internal borrowings were repaid in full and the \$200,866 surplus collected was transferred to a reserve to be used for future facilities within the City Of Prince Albert.

TAXES

The City of Prince Albert receives about 61.2% of its total revenues from sources other than property taxes. The property tax levy is what is used to balance the City's current year operations based on services budgeted in the year.

In 2014, the City levied total taxes of \$46.6 million dollars:

- \$12.8 million to the local School Boards
- \$4.0 million to roadways projects
- \$2.0 million to repayment of internal borrowings
- \$1.7 million to the library
- \$26.1 million to the City for operations, current and future capital projects and debt servicing

In 2014 the average assessment value on a residential home within the City of Prince Albert was \$216,900. The taxes for this average assessed value totaled \$2,557 (including the school portion). The City's share of this amount is \$1,498 or \$124.83 per month which was used to fund operations, current and future capital projects and debt servicing.

For less than \$125 per month, the City of Prince Albert provides the following:

- Police Services
- Fire Services
- Recreation and Leisure Services
- Snow plowing and removal
- Roadways and Transportation
- Planning and Development
- External Agencies (SPCA, Library etc.)
- Capital Projects (Roadways, Facilities)

THE CITY OF PRINCE ALBERT CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2014



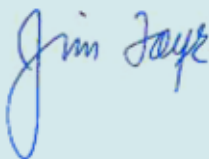
MANAGEMENT'S REPORT

For the Year Ended December 31, 2014

The management of The City of Prince Albert is responsible for the integrity of the accompanying consolidated financial statements and all other information within this Annual Report. The consolidated financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards. The preparation of the consolidated financial statements necessarily includes some amounts which are based on the best estimates and judgments of management.

To assist in meeting its responsibility, management maintains accounting, budget and other internal controls. These controls provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, in order that the integrity of financial records is maintained.

The consolidated financial statements have been audited by the independent firm of Deloitte LLP. Their report to the Mayor and City Council, stating the scope of their examination and opinion of the consolidated financial statements, follows.



Jim Toye
City Manager



Joe Day, L.A.A.S, M.A.A.S.
Director of Financial Services

INDEPENDENT AUDITOR'S REPORT

For the Year Ended December 31, 2014



INDEPENDENT AUDITOR'S REPORT

To His Worship the Mayor and Members of City Council

We have audited the accompanying consolidated financial statements of the City of Prince Albert, which comprise the consolidated statement of financial position as at December 31, 2014, and the consolidated statements of operations, change in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the City of Prince Albert as at December 31, 2014, and the results of its operations, changes in net debt and cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Our audit was conducted for the purpose of forming an opinion on the basic consolidated financial statements. The current year's supplementary information included in the schedules is not a required part of the basic consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the basic consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic consolidated financial statements taken as a whole.

A handwritten signature in black ink that reads "Deloitte LLP".

Chartered Professional Accountants
June 15, 2015
Prince Albert, Saskatchewan

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31, 2014

	<u>2014</u>	<u>2013</u>
FINANCIAL ASSETS		
Cash	\$ 13,268,809	\$ 11,786,440
Temporary investments	118,067	251,432
Taxes receivable	2,629,064	2,539,693
Accounts receivable (Note 2)	<u>10,112,765</u>	<u>10,571,967</u>
	<u>26,128,705</u>	<u>25,149,532</u>
LIABILITIES		
Accounts payable and accrued liabilities (Note 3)	9,082,011	8,011,570
Wages and employee benefits payable	1,435,524	1,498,832
Deposits and deferred revenue (Note 4)	2,723,173	5,547,540
Due to local school divisions (Note 5)	580,468	653,238
Due to Trusts	10,216	10,455
Long-term debt (Note 6)	12,729,104	14,405,947
Vested sick leave	<u>3,073,711</u>	<u>3,145,973</u>
	<u>29,634,207</u>	<u>33,273,555</u>
NET DEBT	<u>(3,505,502)</u>	<u>(8,124,023)</u>
NON-FINANCIAL ASSETS		
Property acquired for taxes (Note 7)	606,091	650,882
Prepaid expenses	215,801	346,134
Supplies inventory	1,829,607	1,862,380
Land available for sale	4,332,562	3,854,019
Work in progress (Note 8)	10,380,311	7,906,306
Tangible Capital Assets (Note 9) (Schedule 7)	<u>282,509,198</u>	<u>273,610,811</u>
	<u>299,873,570</u>	<u>288,230,532</u>
ACCUMULATED SURPLUS	<u>\$ 296,368,068</u>	<u>\$ 280,106,509</u>

See accompanying notes

CONSOLIDATED STATEMENT OF OPERATIONS

For the Year Ended December 31, 2014

	<u>Budget</u> (unaudited)	<u>2014</u>	<u>2013</u>
REVENUES			
Taxation (Note 11)	\$ 34,015,320	\$ 33,959,318	\$ 32,573,996
User charges and fees	29,292,640	29,853,274	27,523,606
Operating grants and donations	10,975,510	11,392,735	11,431,772
Grants-in-lieu-of-taxes (Note 12)	9,460,060	10,056,664	9,517,472
Interest and penalties	741,060	704,669	740,641
Land sales	3,433,000	3,537,612	1,029,847
Sundry	<u>234,350</u>	<u>728,578</u>	<u>1,048,351</u>
	<u>88,151,940</u>	<u>90,232,850</u>	<u>83,865,685</u>
EXPENSES			
Airport operations	826,140	1,499,522	1,526,926
Community services	10,550,060	12,047,434	11,993,786
General government	11,569,850	9,503,377	10,260,700
Land development operations	502,900	664,890	546,173
Protective services - Emergency Call Centre	4,581,020	4,104,635	3,576,400
Protective services - Fire Services	6,846,470	6,981,760	6,667,002
Protective services - Police Services	17,739,180	18,303,783	17,230,474
Sanitation Utility Services	2,863,920	3,518,174	3,162,978
Transportation services	6,124,330	9,181,955	9,115,097
Water utility services	10,886,060	15,771,737	14,348,503
Consolidated entities (Note 1)	<u>-</u>	<u>307,532</u>	<u>132,096</u>
	<u>72,489,930</u>	<u>81,884,799</u>	<u>78,560,135</u>
SURPLUS OF REVENUES OVER EXPENSES BEFORE CAPITAL TRANSACTIONS			
	<u>15,662,010</u>	<u>8,348,051</u>	<u>5,305,550</u>
Capital revenue	4,267,600	7,967,477	3,336,732
Gain on disposal of Tangible Capital Assets	-	(47,617)	(898,598)
Transfer from other Funds	<u>(433,700)</u>	<u>-</u>	<u>-</u>
	<u>3,833,900</u>	<u>7,919,860</u>	<u>2,438,134</u>
SURPLUS OF REVENUES OVER EXPENSES			
	<u>\$ 19,495,910</u>	<u>\$ 16,267,911</u>	<u>\$ 7,743,684</u>
Accumulated surplus, beginning of year		\$ 280,106,509	\$ 273,850,775
Change in share of equity in consolidated entities (Note 1)		<u>(6,352)</u>	<u>(1,487,950)</u>
ACCUMULATED SURPLUS, END OF YEAR			
		<u>\$ 296,368,068</u>	<u>\$ 280,106,509</u>

See accompanying notes

CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT

For the year ended December 31, 2014

	<u>Budget</u> (unaudited)	<u>2014</u>	<u>2013</u>
Surplus of revenues over expenses	\$ 19,495,910	\$ 16,267,911	\$ 7,743,684
Consolidation equity adjustment (Note: 1)	-	-	1,126,447
Change in share of equity of consolidated entities	<u>-</u>	<u>(6,353)</u>	<u>(1,487,946)</u>
	<u>19,495,910</u>	<u>16,261,558</u>	<u>7,382,185</u>
Changes in Tangible Capital Assets ("TCA")			
Acquisition of TCA	(17,406,300)	(17,753,910)	(9,964,815)
Acquisition of work in progress	-	(4,318,696)	(4,200,916)
Amortization of TCA	-	10,269,822	10,039,128
Proceeds on disposal of TCA	-	382,777	72,672
Loss (gain) on disposal of TCA	<u>-</u>	<u>47,617</u>	<u>898,598</u>
	<u>(17,406,300)</u>	<u>(11,372,390)</u>	<u>(3,155,333)</u>
Change in Non-Financial Assets			
Change in property acquired for taxes	-	44,791	(125,225)
Change in prepaid expenses	-	130,333	256,416
Change in supplies inventory	-	32,773	(313,841)
Land available for sale - developments during the year	-	(779,476)	(150,729)
Land available for sale - sold during the year	<u>-</u>	<u>300,932</u>	<u>720,435</u>
	<u>-</u>	<u>(270,647)</u>	<u>387,056</u>
DECREASE (INCREASE) IN NET DEBT	<u>2,089,610</u>	<u>4,618,521</u>	<u>4,613,908</u>
NET DEBT, BEGINNING OF YEAR		<u>(8,124,023)</u>	<u>(12,737,931)</u>
NET DEBT, END OF YEAR		<u>\$ (3,505,502)</u>	<u>\$ (8,124,023)</u>

See accompanying notes

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2014

	<u>2014</u>	<u>2013</u>
CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES		
Surplus of revenues over expenses	\$ 16,267,911	\$ 7,743,684
Adjusted for non-cash items		
Amortization of TCA	10,269,822	10,039,128
Loss on disposal of TCA	47,617	898,598
Consolidation opening equity adjustment (Note: 1)	-	1,126,447
Change of share in equity in consolidated entities	<u>(6,353)</u>	<u>(1,487,946)</u>
	<u>26,578,997</u>	<u>18,319,911</u>
Net changes in non-cash working capital		
Taxes receivable	(89,371)	(136,235)
Accounts receivable	459,201	5,027,777
Due to Trusts	(239)	-
Accounts payable and accrued liabilities	1,070,441	(865,074)
Wages and employee benefits payable	(63,308)	(47,151)
Deposits and deferred revenue	(2,824,367)	(2,787,888)
Due to local school divisions	(72,770)	(196,405)
Vested sick leave	(72,262)	(1,905)
Property acquired for taxes	44,791	(125,225)
Prepaid expenses	130,333	256,416
Supplies inventory	32,773	(313,841)
Land available for sale - developments during the year	(779,477)	(150,729)
Land available for sale - sold during the year	<u>300,933</u>	<u>720,435</u>
	<u>(1,863,322)</u>	<u>1,380,175</u>
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(17,753,910)	(9,964,815)
Proceeds from the disposal of tangible capital assets	382,777	72,672
Development of work in progress	<u>(4,318,696)</u>	<u>(4,200,916)</u>
	<u>(21,689,829)</u>	<u>(14,093,059)</u>
CASH FLOWS USED IN FINANCING ACTIVITIES		
Long-term debt repaid	<u>(1,676,842)</u>	<u>(1,586,236)</u>
	<u>(1,676,842)</u>	<u>(1,586,236)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Long-term investments	<u>-</u>	<u>138,443</u>
NET INCREASE IN CASH AND TEMPORARY INVESTMENTS	1,349,004	4,159,234
CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR	<u>12,037,872</u>	<u>7,878,638</u>
CASH AND TEMPORARY INVESTMENTS, END OF YEAR	\$ <u>13,386,876</u>	\$ <u>12,037,872</u>
CONSISTING OF:		
Cash	\$ 13,268,809	\$ 11,786,440
Temporary investments	<u>118,067</u>	<u>251,432</u>
	\$ <u>13,386,876</u>	\$ <u>12,037,872</u>

See accompanying notes

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of The City of Prince Albert ("the City") are prepared by management in accordance with Canadian Public Sector Accounting Standards ("PSAS") as recommended by the Chartered Professional Accountants of Canada ("CPA Canada"). Significant aspects of the accounting policies adopted by the City are as follows:

Fund Accounting (Segment Disclosures - see Schedule 1)

The City's consolidated financial statements are prepared in accordance with PSAS 2700, Segment Disclosures. The City's segments are divided into different funds, a description of each is provided below:

General Operating Fund

The General Operating Fund accounts for the City's general operations and is funded by a variety of sources and is balanced by property tax revenue.

Sanitation Operating Fund

The Sanitation Operating Fund accounts for the City's sanitation utility (landfill and recycling) operations and is funded by user fees and sanitation surcharges. The fund is a self sustaining fund.

Water Utility Operating Fund

The Water Utility Operating Fund accounts for the City's water utility (water and waste water) operations and is funded by user fees. The fund is a self sustaining fund.

Land Operating Fund

The Land Operating Fund accounts for the development of residential, commercial and industrial properties and is funded by land sales. The Land Fund is self sustaining.

Airport Operating Fund

The Airport Operating Fund accounts for the operations at the Airport and is funded by user fees and a transfer from general operations.

Equipment Fund

The Equipment Fund accounts for the operations of the City's equipment and fleet. The fund earns revenues by charging the City's operational areas for the use of equipment and fleet units. The fund is also responsible for the operational costs and maintenance of the equipment and fleet. The net surplus in this fund is transferred to the equipment reserve at year end.

Reporting Entity and Basis of Consolidation

These financial statements consolidate the financial position, operations, changes in net debt and cash flows of the General, Sanitation, Water Utility, Land, and Airport, and Equipment Operating Funds of the City.

The following organization is 100% consolidated based on the City's control of the organization:

John M. Cuelenaere Public Library Board ("JMC")

The following organization is a government partnership and is proportionately consolidated:

North Central Saskatchewan Waste Management Corporation (2014 - 84.65% : 2013 - 85.08%)

All interfund assets, liabilities, revenues and expenses have been eliminated through consolidation (see Schedules 1, 2, 3 and 4).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (continued from previous page)

Use of Estimates

The preparation of consolidated financial statements in conformity with PSAS requires management to make estimates and use assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the year.

Significant estimates made by management include revenue recognition, the valuation of allowances for doubtful accounts, amortization of tangible capital assets, employee benefits, closure and post closure costs of the landfill, and vested sick leave. Actual results could differ from those estimates.

Cash

Cash consist of cash on hand and balances with banks.

Temporary Investments

Temporary investments are recorded at cost which approximates their fair value due to their short-term maturity.

Deposits and Deferred Revenue

Deposits and deferred revenue includes monies received in advance for servicing and subdivision revenue, property sales, and external funding for capital projects to be completed in future years.

Vested Sick Leave

Sick leave is earned by employees through a bi-weekly allotment. Unused sick leave is accumulated and vests with the employee and is paid out upon termination of employment. The benefit vests with the employee after five years continuous service for permanent unionized employees and after ten years continuous service for management and non-permanent unionized employees. Payment calculations are limited by 194 days (148 for the Fire Department) of accumulated sick time and a maximum of 30 years of employment. The value of the vested sick leave reflects the present value of the liability of future employees' earnings.

Property Acquired for Taxes

Property acquired for taxes is recorded at the lower of carrying amount or net recoverable amount. Impairment losses are not reversed in subsequent years, if net recoverable value subsequently increases.

Supplies Inventory

Inventory is valued using the average cost method and are valued at the lower of cost and net realizable value.

Land Available for Sale

Land available for sale is recorded at the lower of cost to prepare the land for sale and the market value of the land. Costs to prepare the land for sale include leveling, grading and SaskPower and SaskEnergy service connections and is considered available for sale when all the land preparation is completed.

Land available for sale is not reported as a financial assets as the properties are typically held as inventory for more than one year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (continued from previous page)

Tangible Capital Assets and Work in Progress

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost less residual value of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land Improvements	9 to 100 years
Buildings	20 to 100 years
Machinery and Equipment	5 to 15 years
Fleet	5 to 15 years
Roads	10 to 100 years
Water, Sanitary and Storm Sewer Infrastructure	20 to 100 years

One-half of the annual amortization is charged in the year that the asset is put into service and in the year of disposal. Assets under construction are recorded as Work in Progress and are not amortized until the asset is available for productive use

Contributed tangible capital assets are recorded at fair market value. The City has recorded nil contributed tangible capital assets in the current year. (2013- nil).

Revenue and Expenses Recognition

Revenues are recorded using the accrual basis of accounting whereby revenues are recognized as they are earned and measurable. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Expenses are accounted for in the period the goods and services are acquired and a liability is incurred or transfers are due.

Property tax revenue is based on assessments determined in accordance with Provincial legislation and the formulas, principles and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually. Taxation revenues are recorded net of a provision for potential losses on outstanding assessment appeals and uncollected taxes. By their nature, these provisions are subject to measurement uncertainty and the impact on the financial statements of future periods could be material. Penalties on overdue taxes are recorded in the period levied.

Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, eligibility criteria have been met, and reasonable estimates can be made.

Land sales are recognized in the consolidated financial statements as revenues in the period in which the contract is signed and deposit is received.

Pension

Employees of the City participate in the Municipal Employees Pension Plan ("MEPP"). Since this plan is a multi-employer defined benefit plan, defined contribution accounting has been applied and the City's pension expense is limited to its contributions to the plan.

Trust Funds

Trust funds and their related operations administered by the City are not consolidated, but are reported separately on the schedule of funds held in trust (Schedule 10) and schedule of trust fund transactions (Schedule 11).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (continued from previous page)

Budget Figures

The Council approved 201 operating budgets are reflected on the Statement of Operations, and does not include budget figures for the consolidated entities. The budget figures are not audited.

Adoption of New and Revised Standards

In the current year, the City has applied a new amendment to PSAS that is mandatorily effective for accounting periods that begin on or after April 1, 2014:

Amendments to PSAS 3260, Liability for Contaminated Sites

The application of the above amendments and interpretations has had no material effect on these consolidated financial statements

New Standards and Amendments to Standards

A number of new standards and amendments to standards which may impact the City are not yet effective for the year ended December 31, 2014, and have not been applied in preparing these consolidated financial statements.

PS 2601, *Financial Currency Translation* (effective for accounting periods beginning on or after April 1, 2016)

PS 3041, *Portfolio Investments* (effective for accounting periods beginning on or after April 1, 2016)

PS 3450, *Financial Instruments* (effective for accounting periods beginning on or after April 1, 2016)

PS 2200, *Related Party Disclosure* (effective for accounting periods beginning on or after April 1, 2017)

The extent of the impact on the adoption of these standards is not known at this time.

2. ACCOUNTS RECEIVABLE

Accounts receivable have been reported net of an allowance for doubtful accounts of \$1,074,201 (2013 - \$1,605,327). The allowance has been determined through an annual review of outstanding amounts.

3. LANDFILL CLOSURE AND POST-CLOSURE

Environmental law requires closure and post-closure care of solid waste landfill sites. Closure care includes final covering and landscaping of the landfill and implementation of drainage and gas management plans. Post-closure care requirements include cap maintenance, groundwater monitoring, gas management system operations, inspections and annual reports. The landfill is broken into eight cells. Each cell will be decommissioned individually as the cell reaches capacity. Once the landfill is closed, it is estimated that the total cost of post closure and remaining closure expenditures will be \$3,371,990 on a undiscounted basis.

The calculation of the liability in the amount of \$374,666 (2013 - \$307,518) is included in accounts payable and accrued liabilities and is based on the cumulative capacity used at December 31, 2014 compared to the total estimated landfill capacity at the same date. At December 31, 2014 the estimated capacity of the site was 4,000,000 cubic metres (2013 - estimated capacity was 4,000,000 cubic metres), of which 891,000 cubic metres (2013 - 811,000 cubic metres) have been used as of December 31, 2014 22.25% (2013 - 20.0%). The existing landfill site is expected to reach capacity in approximately 2053.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

4. DEPOSITS AND DEFERRED REVENUE

Deposits and deferred revenue include funds that are externally restricted as follows:

	<u>New Deal - Federal Gas Tax</u>	<u>Emergency Communications Centre</u>	<u>Other Deposits and Deferred Revenues</u>	<u>Deferred Property Tax</u>	<u>Total</u>
Opening balance	\$ 2,843,009	\$ 1,011,450	\$ 1,024,858	\$ 668,224	\$ 5,547,541
Funds received	2,985,965	3,092,330	994,331	1,205,846	8,278,472
Interest earned	20,766	-	-	-	20,766
Adjustment	173,183	-	-	-	173,183
Eligible project costs/ /revenue earned"	<u>(6,022,923)</u>	<u>(3,696,931)</u>	<u>(908,711)</u>	<u>(668,224)</u>	<u>(11,296,789)</u>
Ending balance	<u>\$ -</u>	<u>\$ 406,849</u>	<u>\$ 1,110,478</u>	<u>\$ 1,205,846</u>	<u>\$ 2,723,173</u>

New Deal - Federal Gas Tax Program is funding received by the City from the Funding Agreement on the Transfer of Federal Gas Tax Revenues under the New Deal for Cities and Communities. The use of these funds are restricted to eligible projects as identified in the funding agreement. Authorization and approval are required before the funds can be expended. In 2014, \$7,656,049 total funds were expended and an entry was done to record a receivable of \$1,633,126 from future funding from the Gas Tax Program.

Emergency Communications Centre revenues are an accumulation of revenues collected in 2014 dispatching services, which were not expended during the year, and are therefore deferred for use in 2015.

Other deposits and deferred revenues are funds received prior to related expenses being incurred, or revenues received before the year in which they are earned. Included in the other amount is \$353,555 in Water Utility deposits; \$166,375 for 2015 Business Licences; \$119,923 in Saskatchewan Lotteries Grants; \$96,450 in custom work deposits; \$105,527 in prepaid rentals; \$74,281 in Urban Connector 2015 funding; \$66,958 in Cooke 100th Anniversary legacy funding; \$36,000 in donations to the waterslide repairs; and, \$15,000 in donations for the 2015 SUMA golf tournament.

5. DUE TO LOCAL SCHOOL DIVISIONS

Amounts owing to each school division are shown net of an allowance for doubtful accounts. The net amounts owing are as follows:

	<u>Public School</u>	<u>Separate School</u>	<u>Total 2014</u>	<u>Total 2013</u>
Taxes payable	\$ 761,482	\$ 134,386	\$ 895,868	\$ 896,530
Allowance for doubtful accounts	<u>(314,049)</u>	<u>(1,352)</u>	<u>(315,401)</u>	<u>(243,292)</u>
	<u>\$ 447,433</u>	<u>\$ 133,034</u>	<u>\$ 580,467</u>	<u>\$ 653,238</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

6. LONG-TERM DEBT

	<u>2014</u>	<u>2013</u>
General Fund		
Loan payable - TrafCo (Canada) Ltd. monthly payments of \$14,595 including interest, due November 1, 2016	\$ 293,894	\$ 447,230
Loan payable - Bank of Montreal ("BMO"), monthly payments of \$40,466 including interest at 2.83%, secured by a first assignment of water utility user fees and charges and land sales, due April 1, 2018	356,913	394,789
Capital lease payable - Roynat Inc., monthly payments of \$2,336 including interest at 9.89%, due May 1, 2015	<u>11,370</u>	<u>36,896</u>
	<u>662,177</u>	<u>878,915</u>
Water Utility Fund		
Loan payable - Canada Mortgage and Housing Corporation ("CMHC"), annual payments of \$718,523 including interest at 3.98%, due September 1, 2024	5,833,671	6,301,399
Loan payable - Saskatchewan Municipal Financing Corporation ("SMFC"), annual payments of \$871,846 including interest at 6%, due September 1, 2018	<u>3,021,037</u>	<u>3,672,531</u>
	<u>8,854,708</u>	<u>9,973,930</u>
Land Fund		
Loan payable - Bank of Montreal ("BMO"), monthly payments of \$40,466 including interest at 2.83%, secured by a first assignment of water utility user fees and charges and land sales, due April 1, 2018	<u>3,212,219</u>	<u>3,553,102</u>
Total Long-Term Debt	<u>\$ 12,729,104</u>	<u>\$ 14,405,947</u>

Amounts due is as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 1,731,250	\$ 531,521	\$ 2,262,771
2016	1,779,063	457,447	2,236,510
2017	1,714,043	361,921	2,075,964
2018	1,793,348	282,617	2,075,965
2019	1,004,772	199,347	1,204,119
Remainder	<u>4,706,628</u>	<u>474,176</u>	<u>5,180,804</u>
	<u>\$ 12,729,104</u>	<u>\$ 2,307,029</u>	<u>\$ 15,036,133</u>

The regulation under The Cities Act requires that individual long term borrowing bylaws be submitted, reviewed and approved by the Saskatchewan Municipal Board ("SMB"). There is an exception of those cities that apply to the SMB for a pre-approved debt limit. The approved debt limit includes all amounts available to the City as a line of credit. The general bank account is covered by a \$12,000,000 revolving credit line. The interest on the credit line is prime less 0.75% per year. The credit line is secured by a hypothecation of taxes and grants. The balance at December 31, 2014 is nil (2013 - nil).

As of December 31, 2014 The City has an SMB approved debt limit of \$40,000,000. Subsequent to year end, the SBM approved a debt limit of \$55,000,000.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

7. PROPERTY ACQUIRED FOR TAXES

Property acquired through the tax enforcement process and temporarily held is recorded at the lesser of carrying amount (cost equal to the outstanding taxes including any applicable penalties up to the date of acquisition plus any costs necessary to maintain after acquisition) and the net recoverable amount. This amount has been recorded net of an allowance of \$677,114 (2013 - \$575,862) for properties calculated through an annual review of cost and market value.

8. WORK IN PROGRESS

Work in progress is comprised of tangible capital assets that have not yet been put into service because they are still being constructed or not ready for use. Work in progress is recorded at cost, which includes all amounts directly attributable to the asset. The City does not capitalize interest costs.

In the year that the asset is ready for service, the asset is reallocated to the tangible capital assets and amortized based on The City's capital asset policies. Work in progress is as follows:

	<u>Opening Balance</u>	<u>Capitalized during year</u>	<u>Additions</u>	<u>Ending Balance</u>
General Fund				
Roads	\$ 396,810	\$ (339,086)	\$ 1,050,756	\$ 1,108,480
Machinery and Equipment	16,386	(16,121)	-	265
Buildings	49,220	(37,720)	32,800	44,300
Fire Sub-Station	<u>15,540</u>	<u>-</u>	<u>-</u>	<u>15,540</u>
	<u>477,956</u>	<u>(392,927)</u>	<u>1,083,556</u>	<u>1,168,585</u>
Sanitation Fund				
Garbage	<u>24,873</u>	<u>(24,873)</u>	<u>-</u>	<u>-</u>
Water Utility Fund				
Water Treatment Plant	21,448	-	15,273	36,721
Waste Water Treatment Plant	1,842,660	(1,426,891)	195,851	611,620
Water Infrastructure	<u>5,539,367</u>	<u>-</u>	<u>3,024,017</u>	<u>8,563,384</u>
	<u>7,403,475</u>	<u>(1,426,891)</u>	<u>3,235,141</u>	<u>9,211,725</u>
	<u>\$ 7,906,304</u>	<u>\$ (1,844,691)</u>	<u>\$ 4,318,697</u>	<u>\$ 10,380,310</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

9. TANGIBLE CAPITAL ASSETS

For segmented detail, please refer to Schedule 7:

	Closing Cost	Accumulated Amortization	2014 Net Book Value	2013 Net Book Value
Land	\$ 19,547,496	\$ -	\$ 19,547,496	\$ 19,547,496
Land Improvements	26,926,661	(10,705,763)	16,220,898	17,202,915
Buildings	52,355,203	(17,109,043)	35,246,160	35,840,018
Machinery and Equipment	5,934,192	(3,065,546)	2,868,646	2,847,324
Fleet	20,596,856	(9,959,018)	10,637,838	10,388,382
Roads	93,057,676	(43,152,143)	49,905,533	45,840,650
Water, Sanitary and Storm Sewer Infrastructure	245,582,836	(98,186,504)	147,396,332	141,259,029
Consolidated Entities Capital Assets	997,074	(310,765)	686,309	684,997
	<u>\$ 464,997,994</u>	<u>\$ (182,488,782)</u>	<u>\$ 282,509,212</u>	<u>\$ 273,610,811</u>

10. ACCUMULATED SURPLUS

General Operating Fund

Fund Balance (Schedule 8)
Reserves (Schedule 9)

<u>2014</u>	<u>2013</u>
\$ 121,965,296	\$ 112,747,976
<u>9,468,681</u>	<u>8,749,986</u>
131,433,977	121,497,962

Sanitation Operating Fund

Fund Balance (Schedule 8)
Reserves (Schedule 9)

9,399,111	9,161,123
<u>30,000</u>	<u>45,127</u>
9,429,111	9,206,250

Water Utility Operating Fund

Fund Balance (Schedule 8)
Reserves (Schedule 9)

145,754,205	137,077,534
<u>1,567,164</u>	<u>1,683,546</u>
147,321,369	138,761,080

Land Operating Fund

Fund Balance (Schedule 8)
Reserves (Schedule 9)

(8,540,253)	(5,909,124)
<u>(964,192)</u>	<u>(1,574,970)</u>
(9,504,445)	(7,484,094)

Airport Operating Fund

Fund Balance (Schedule 8)
Reserves (Schedule 9)

15,149,506	15,696,344
<u>1,062,727</u>	<u>829,401</u>
16,212,233	16,525,745

John M. Cuelenaere Public Library Board

202,182 **343,797**

North Central Saskatchewan Waste Management Corporation

<u>1,273,640</u>	<u>1,255,769</u>
\$ 296,368,067	\$ 280,106,509

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

11. TAXATION REVENUE

	<u>Budget</u> (unaudited)	<u>2014</u>	<u>2013</u>
General Municipal Taxation Levy	\$ 26,215,100	\$ 26,083,957	\$ 24,802,549
Special Levy Base Tax	1,312,100	1,318,326	1,311,316
Special Levy - Pineview Terrace	684,700	682,872	678,041
Special Levy - Paving	4,010,500	4,029,816	4,007,881
General Municipal Taxation - Supplementals	80,000	69,617	101,461
General Municipal Taxation Surcharges	200,000	276,468	239,195
Abatements on Current Year Taxes	(30,000)	(44,056)	(55,628)
Discounts on Current Year Taxes	<u>(72,500)</u>	<u>(86,381)</u>	<u>(72,879)</u>
	32,399,900	32,330,619	31,011,936
Wellness Centre - Special Levy	1,430,420	1,417,189	1,408,152
Street Oiling Levies	35,000	34,421	29,561
Penalties on Tax Arrears	<u>150,000</u>	<u>228,502</u>	<u>175,011</u>
	\$ 34,015,320	\$ 34,010,731	\$ 32,624,660
Less consolidation eliminations	<u>-</u>	<u>(51,413)</u>	<u>(50,664)</u>
	<u>\$ 34,015,320</u>	<u>\$ 33,959,318</u>	<u>\$ 32,573,996</u>

Refer to Schedule 3 and Schedule 4 for the consolidation adjustments.

12. GRANTS-IN-LIEU-OF-TAXES

	<u>Budget</u> (unaudited)	<u>2014</u>	<u>2013</u>
Grants-in-Lieu of Taxes			
Federal	\$ 300,060	\$ 313,197	\$ 300,063
Provincial	2,105,600	2,176,869	2,128,415
First Nations Reserve Lands	418,600	436,942	421,796
Domtar	<u>1,137,710</u>	<u>1,137,710</u>	<u>1,103,325</u>
	3,961,970	4,064,718	3,953,599
Franchise Fees			
Sask Power	4,644,530	4,982,762	4,694,362
Sask Energy	807,460	962,236	800,722
TransGas	<u>46,100</u>	<u>46,948</u>	<u>68,789</u>
	<u>\$ 9,460,060</u>	<u>\$ 10,056,664</u>	<u>\$ 9,517,472</u>

13. PENSION FUND

Employees of the City participate in MEPP and contributions are a percentage of salary. Police and Firefighters contributed 11.35% (2013 - 11.35%) of their salary. All other members contributed 8.4% (2013 - 8.4%) to the plan. The City matches all the employees' contributions to the plan. Pension expense for the year included in the Salaries, Wages and Benefits expenses is \$3,408,067 (2013 - \$3,228,809).

Based on the latest information available MEPP had a surplus in the net assets available for benefits of \$334,002,000 (2013 had a surplus of \$186,314,000 as restated by MEPP). The City's portion of this is not readily determinable.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2014

14. CONTINGENT LIABILITIES AND GUARANTEES

The City is a third party, by way of being a member of MEPP in a the legal proceeding between the Canadian Union of Public Employees ("CUPE") and the Municipal Employees Pension Commission (the "Commission"). CUPE alleges that the Commission has inappropriately funded administration fees from the pension plan. The outcome and economic impact of the losses, if any, are currently not determinable and no provision has been made in these financial statements

The City is in receipt of a statement of claim from Domtar Pulp and Paper Inc. ("Domtar") with respect to property taxes it paid in 2009 and 2010. Domtar alleges that they have been over-charged for property taxes for those respective years. The outcome and economic impact of the losses, if any, are currently not determinable and no provision has been made in these financial statements.

Various other lawsuits and claims are pending by and against the City, however no provisions have been recorded in the financial statements. It is not expected that the final determination of any pending claims will materially affect the financial position of the City.

15. COMPARATIVE FIGURES

Certain of the prior year's figures have been reclassified to conform to the current year's presentation.

SCHEDULE 1 – CONSOLIDATED STATEMENT OF FINANCIAL POSITION SEGMENTED BY FUND

As at December 31, 2014

	GENERAL OPERATING FUND	SANITATION OPERATING FUND	WATER UTILITY OPERATING FUND	LAND OPERATING FUND	AIRPORT OPERATING FUND
FINANCIAL ASSETS					
Cash	\$ 12,177,352	\$ -	\$ -	\$ -	\$ 360,823
Temporary investments	-	-	-	-	-
Taxes receivable	2,629,064	-	-	-	-
Accounts receivable	<u>5,282,265</u>	<u>112,681</u>	<u>3,673,387</u>	<u>957,618</u>	<u>65,788</u>
	<u>20,088,681</u>	<u>112,681</u>	<u>3,673,387</u>	<u>957,618</u>	<u>426,611</u>
LIABILITIES					
Accounts payable and accrued liabilities	8,288,954	374,666	167,837	140,947	-
Wages and employee benefits payable	1,371,775	9,670	49,453	-	4,625
Deposits and deferred revenue	2,252,517	15,700	449,955	5,000	-
Due to local school divisions	580,468	-	-	-	-
Due to Trusts	10,216	-	-	-	-
Long-term debt	662,177	-	8,854,708	3,212,219	-
Vested sick leave	<u>2,620,159</u>	<u>72,388</u>	<u>333,604</u>	<u>-</u>	<u>47,561</u>
	<u>15,786,266</u>	<u>472,424</u>	<u>9,855,557</u>	<u>3,358,166</u>	<u>52,186</u>
	<u>4,302,415</u>	<u>(359,743)</u>	<u>(6,182,170)</u>	<u>(2,400,548)</u>	<u>374,425</u>
NET FINANCIAL ASSETS (DEBT)					
NON-FINANCIAL ASSETS					
Property acquired for taxes	606,091	-	-	-	-
Prepaid expenses	186,395	-	-	-	-
Supplies inventory	1,422,545	-	407,061	-	-
Land available for sale	-	-	-	4,332,562	-
Work in progress	1,168,585	-	9,211,725	-	-
Tangible Capital Assets	108,693,885	8,222,499	150,134,915	-	14,771,604
Due from (to) other funds	<u>15,054,061</u>	<u>1,566,355</u>	<u>(6,250,162)</u>	<u>(11,436,459)</u>	<u>1,066,204</u>
	<u>127,131,562</u>	<u>9,788,854</u>	<u>153,503,539</u>	<u>(7,103,897)</u>	<u>15,837,808</u>
ACCUMULATED SURPLUS	<u>\$ 131,433,977</u>	<u>\$ 9,429,111</u>	<u>\$ 147,321,369</u>	<u>\$ (9,504,445)</u>	<u>\$ 16,212,233</u>

See accompanying notes

SCHEDULE 1 (continued) – CONSOLIDATED STATEMENT OF FINANCIAL POSITION SEGMENTED BY FUND

As at December 31, 2014

	JMC PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
FINANCIAL ASSETS				
Cash	\$ 101,297	\$ 629,337	-	\$ 13,268,809
Temporary investments	118,067	-	-	118,067
Taxes receivable	-	-	-	2,629,064
Accounts receivable	<u>21,013</u>	<u>-</u>	<u>-</u>	<u>10,112,766</u>
	<u>240,377</u>	<u>629,337</u>	<u>-</u>	<u>26,128,706</u>
LIABILITIES				
Accounts payable and accrued liabilities:				
Wages and employee benefits payable	105,374	4,233	-	9,082,011
Deposits and deferred revenue	-	-	-	1,435,524
Due to local school divisions	-	-	-	2,723,173
Due to Trusts	-	-	-	580,468
Long-term debt	-	-	-	10,216
Vested sick leave	-	-	-	12,729,104
	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,073,711</u>
	<u>105,374</u>	<u>4,233</u>	<u>-</u>	<u>29,634,207</u>
	<u>135,003</u>	<u>625,104</u>	<u>-</u>	<u>(3,505,501)</u>
NET FINANCIAL ASSETS (DEBT)				
NON-FINANCIAL ASSETS				
Property acquired for taxes	-	-	-	606,091
Prepaid expenses	29,406	-	-	215,801
Supplies inventory	-	-	-	1,829,607
Land available for sale	-	-	-	4,332,562
Work in progress	-	-	-	10,380,311
Tangible Capital Assets	37,773	648,536	-	282,509,202
Due from (to) other funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>67,179</u>	<u>648,536</u>	<u>-</u>	<u>299,873,574</u>
ACCUMULATED SURPLUS	<u>\$ 202,182</u>	<u>\$ 1,273,640</u>	<u>\$ -</u>	<u>\$ 296,368,067</u>

See accompanying notes

SCHEDULE 2 – CONSOLIDATED STATEMENT OF FINANCIAL POSITION – PRIOR YEAR SEGMENTED BY FUND

As at December 31, 2014

	GENERAL OPERATING FUND	SANITATION OPERATING FUND	WATER UTILITY OPERATING FUND	LAND OPERATING FUND	AIRPORT OPERATING FUND
FINANCIAL ASSETS					
Cash	\$ 10,675,275	\$ -	\$ -	\$ -	\$ 357,466
Temporary investments	-	-	-	-	-
Taxes receivable	2,539,693	-	-	-	-
Accounts receivable	5,696,271	159,625	4,383,546	240,744	84,271
Long-term investments	-	-	-	-	-
	<u>18,911,239</u>	<u>159,625</u>	<u>4,383,546</u>	<u>240,744</u>	<u>441,737</u>
LIABILITIES					
Accounts payable and accrued liabilities	7,438,957	307,518	157,479	-	-
Wages and employee benefits payable	1,442,448	12,591	38,862	-	4,930
Deposits and deferred revenue	5,171,105	14,600	356,835	5,000	-
Due to local school divisions	653,238	-	-	-	-
Due to Trusts	10,455	-	-	-	-
Long-term debt	878,915	-	9,973,929	3,553,102	-
Vested sick leave	2,717,757	89,934	276,545	-	61,737
	<u>18,312,875</u>	<u>424,643</u>	<u>10,803,650</u>	<u>3,558,102</u>	<u>66,667</u>
NET FINANCIAL ASSETS (DEBT)	<u>598,364</u>	<u>(265,018)</u>	<u>(6,420,104)</u>	<u>(3,317,358)</u>	<u>375,070</u>
NON-FINANCIAL ASSETS					
Property acquired for taxes	650,882	-	-	-	-
Prepaid expenses	337,100	-	-	-	-
Supplies inventory	1,447,730	-	414,139	-	-
Land available for sale	-	-	-	3,854,019	-
Work in progress	477,955	24,873	7,403,477	-	-
Tangible Capital Assets	105,103,897	8,323,064	144,118,511	-	15,380,342
Due to (from) other funds	12,882,034	1,123,331	(6,754,943)	(8,020,755)	770,333
	<u>120,899,598</u>	<u>9,471,268</u>	<u>145,181,184</u>	<u>(4,166,736)</u>	<u>16,150,675</u>
ACCUMULATED SURPLUS	<u>\$ 121,497,962</u>	<u>\$ 9,206,250</u>	<u>\$ 138,761,080</u>	<u>\$ (7,484,094)</u>	<u>\$ 16,525,745</u>

See accompanying notes

SCHEDULE 2 (CONTINUED) – CONSOLIDATED STATEMENT OF FINANCIAL POSITION – PRIOR YEAR

SEGMENTED BY FUND

As at December 31, 2014

	JMC PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
FINANCIAL ASSETS				
Cash	\$ 164,826	\$ 588,873	\$ -	\$ 11,786,440
Temporary investments	251,432	-	-	251,432
Taxes receivable	-	-	-	2,539,693
Accounts receivable	7,509	-	-	10,571,965
Long-term investments	-	-	-	-
	<u>423,767</u>	<u>588,873</u>	<u>-</u>	<u>25,149,530</u>
LIABILITIES				
Accounts payable and accrued liabilities	103,531	4,084	-	8,011,570
Wages and employee benefits payable	-	-	-	1,498,832
Deposits and deferred revenue	-	-	-	5,547,540
Due to local school divisions	-	-	-	653,238
Due to Trusts	-	-	-	10,455
Long-term debt	-	-	-	14,405,947
Vested sick leave	-	-	-	<u>3,145,973</u>
	<u>103,531</u>	<u>4,084</u>	<u>-</u>	<u>33,273,555</u>
	<u>320,236</u>	<u>584,789</u>	<u>-</u>	<u>(8,124,025)</u>
NET FINANCIAL ASSETS (DEBT)				
	-	-	-	650,882
NON-FINANCIAL ASSETS				
Property acquired for taxes	9,034	-	-	346,134
Prepaid expenses	-	-	-	1,862,380
Supplies inventory	-	510	-	3,854,019
Land available for sale	-	-	-	7,906,306
Work in progress	-	-	-	273,610,811
Tangible Capital Assets	14,527	670,470	-	-
Due to (from) other funds	-	-	-	-
	<u>23,561</u>	<u>670,980</u>	<u>-</u>	<u>288,230,532</u>
ACCUMULATED SURPLUS	<u>343,797</u>	<u>1,255,769</u>	<u>-</u>	<u>\$ 280,106,509</u>

See accompanying notes

SCHEDULE 3 – CONSOLIDATED STATEMENT OF OPERATIONS SEGMENTED BY FUND

For the year ended December 31, 2014

	GENERAL OPERATING FUND	SANITATION OPERATING FUND	WATER UTILITY OPERATING FUND	LAND OPERATING FUND	AIRPORT OPERATING FUND
REVENUES					
Taxation	\$ 34,010,731	\$ -	\$ -	\$ -	\$ -
User charges and fees	10,901,337	3,969,297	13,906,415	79,999	934,718
Operating grants and donations	11,226,138	-	-	-	-
Grants-in-lieu-of-taxes	10,056,664	-	-	-	-
Interest and penalties	335,731	1,815	350,664	-	8,908
Land sales	-	-	-	3,537,612	-
Sundry	<u>343,062</u>	<u>-</u>	<u>377,438</u>	<u>-</u>	<u>2,186</u>
	<u>66,873,663</u>	<u>3,971,112</u>	<u>14,634,517</u>	<u>3,617,611</u>	<u>945,812</u>
EXPENSES					
Council remuneration	\$ 366,502	\$ -	\$ -	\$ -	\$ -
Salaries, wages and benefits	38,307,775	1,016,168	5,551,571	57,278	358,330
Contracted and general services	2,846,575	508,306	350,800	47,815	102,757
Financial charges	20,355	5,602	160	-	40
Grants and donations	3,675,082	162,310	-	-	-
Utilities	2,340,449	35,892	932,325	-	103,281
Interest on long term debt	50,567	-	451,482	96,154	-
Fleet expenses	2,613,252	930,820	901,037	-	164,957
Maintenance, material and supplies	5,532,526	350,961	3,537,310	92,715	117,569
Insurance	443,577	7,742	110,113	-	22,003
Bad debt expense	354,530	(22,062)	144,869	(5,523)	(20,698)
Cost of land sales	-	-	-	376,451	-
Amortization	<u>5,265,653</u>	<u>522,435</u>	<u>3,792,070</u>	<u>-</u>	<u>651,283</u>
	<u>61,816,843</u>	<u>3,518,174</u>	<u>15,771,737</u>	<u>664,890</u>	<u>1,499,522</u>
SURPLUS OF REVENUES OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>5,056,820</u>	<u>452,938</u>	<u>(1,137,220)</u>	<u>2,952,721</u>	<u>(553,710)</u>
Capital revenue	310,116	-	7,657,361	-	-
Gain (Loss) on disposal of TCA	152,536	(25,553)	(166,959)	-	(7,641)
Interfund transactions	<u>3,361,519</u>	<u>(204,524)</u>	<u>(816,909)</u>	<u>(894,029)</u>	<u>247,840</u>
	<u>3,824,171</u>	<u>(230,077)</u>	<u>6,673,493</u>	<u>(894,029)</u>	<u>240,199</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ 8,880,991</u>	<u>\$ 222,861</u>	<u>\$ 5,536,273</u>	<u>\$ 2,058,692</u>	<u>\$ (313,511)</u>

See accompanying notes

SCHEDULE 3 (CONTINUED) – CONSOLIDATED STATEMENT OF OPERATIONS SEGMENTED BY FUND

For the year ended December 31, 2014

	EQUIPMENT FUND	J MC PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
REVENUES					
Taxation	\$ -	\$ -	\$ -	\$ (51,413)	\$ 33,959,318
User charges and fees	-	61,512	162,306	(162,310)	29,853,274
Operating grants and donations	-	1,677,766	17,441	(1,528,610)	11,392,735
Grants-in-lieu-of-taxes	-	-	-	-	10,056,664
Interest and penalties	-	1,635	5,916	-	704,669
Land sales	-	-	-	-	3,537,612
Sundry	-	-	5,892	-	728,578
	<u>-</u>	<u>1,740,913</u>	<u>191,555</u>	<u>(1,742,333)</u>	<u>90,232,850</u>
EXPENSES					
Council remuneration	\$ -	\$ -	\$ -	\$ -	\$ 366,502
Salaries, wages and benefits	-	1,106,837	-	-	46,397,959
Contracted and general services	-	135,997	56,727	-	4,048,977
Financial charges	-	2,630	-	-	28,789
Grants and donations	-	-	-	(1,690,920)	2,146,472
Utilities	-	54,072	-	-	3,466,018
Interest on long term debt	-	-	-	-	598,203
Fleet expenses	(1,693,897)	-	-	-	2,916,169
Maintenance, material and supplies	-	562,203	89,997	(51,413)	10,231,869
Insurance	-	-	2,068	-	585,504
Bad debt expense	-	-	-	-	451,116
Cost of land sales	-	-	-	-	376,451
Amortization	-	20,789	18,545	-	10,270,774
	<u>(1,693,897)</u>	<u>1,882,528</u>	<u>167,337</u>	<u>(1,742,333)</u>	<u>81,884,803</u>
SURPLUS OF REVENUES OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>1,693,897</u>	<u>(141,615)</u>	<u>24,218</u>	<u>-</u>	<u>8,348,047</u>
Capital revenue	-	-	-	-	7,967,477
Gain (Loss) on disposal of TCA	-	-	-	-	(47,617)
Interfund transactions	(1,693,897)	-	-	-	-
	<u>(1,693,897)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,919,860</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ -</u>	<u>\$ (141,615)</u>	<u>\$ 24,218</u>	<u>\$ -</u>	<u>\$ 16,267,907</u>

See accompanying notes

SCHEDULE 4 – CONSOLIDATED STATEMENT OF OPERATIONS – PRIOR YEAR SEGMENTED BY FUND

For the year ended December 31, 2014

	GENERAL OPERATING FUND (SCHEDULE 6)	SANITATION OPERATING FUND	WATER UTILITY OPERATING FUND	LAND OPERATING FUND	AIRPORT OPERATING FUND
REVENUES					
Taxation	\$ 32,624,660	\$ -	\$ -	\$ -	\$ -
User charges and fees	10,278,044	3,660,702	12,481,588	82,144	963,924
Operating grants and donations	11,327,622	-	-	-	-
Grants-in-lieu-of-taxes	9,517,472	-	-	-	-
Interest and penalties	448,368	750	270,394	-	13,072
Land sales	-	-	-	1,029,847	-
Sundry	<u>435,658</u>	<u>825</u>	<u>530,795</u>	<u>72,176</u>	<u>1,439</u>
	<u>64,631,824</u>	<u>3,662,277</u>	<u>13,282,777</u>	<u>1,184,167</u>	<u>978,435</u>
EXPENSES					
Council remuneration	\$ 366,101	\$ -	\$ -	\$ -	\$ -
Salaries, wages and benefits	36,861,462	1,035,082	4,689,954	79,389	341,193
Contracted and general services	2,770,042	196,006	300,333	52,535	93,404
Financial charges	20,612	5,770	391	-	63
Grants and donations	3,546,742	182,600	-	-	-
Utilities	2,367,127	52,223	-	-	-
Interest on long term debt	54,522	-	929,157	-	107,132
Fleet expenses	2,594,407	728,262	850,470	120,365	-
Maintenance, material and supplies	5,668,862	446,855	3,075,678	33,245	71,694
Insurance	448,221	9,666	123,878	-	22,857
Bad debt expense	545,204	(7,909)	132,890	5,523	3,215
Cost of land sales	-	-	-	255,116	-
Amortization	<u>5,073,584</u>	<u>514,423</u>	<u>3,738,134</u>	<u>-</u>	<u>687,757</u>
	<u>60,316,886</u>	<u>3,162,978</u>	<u>14,348,503</u>	<u>546,173</u>	<u>1,526,926</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>4,314,938</u>	<u>499,299</u>	<u>(1,065,726)</u>	<u>637,994</u>	<u>(548,491)</u>
Capital revenue	619,080	-	2,798,867	(13,563)	(67,651)
Gain (Loss) on disposal of TCA	(80,811)	-	(817,786)	-	-
Interfund transactions	<u>2,228,458</u>	<u>(156,630)</u>	<u>(614,000)</u>	<u>(215,899)</u>	<u>231,500</u>
	<u>2,766,727</u>	<u>(156,630)</u>	<u>1,367,081</u>	<u>(229,462)</u>	<u>163,849</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ 7,081,665</u>	<u>\$ 342,669</u>	<u>\$ 301,355</u>	<u>\$ 408,532</u>	<u>\$ (384,642)</u>

See accompanying notes

SCHEDULE 4 (CONTINUED) – CONSOLIDATED STATEMENT OF OPERATIONS – PRIOR YEAR SEGMENTED BY FUND

For the year ended December 31, 2014

	EQUIPMENT FUND	JMC PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
REVENUES					
Taxation	\$ -	\$ -	\$ -	\$ (50,664)	\$ 32,573,996
User charges and fees	-	57,211	182,593	(182,600)	27,523,606
Operating grants and donations	-	1,459,846	88,204	(1,443,900)	11,431,772
Grants-in-lieu-of-taxes	-	-	-	-	9,517,472
Interest and penalties	-	2,339	5,717	-	740,641
Land sales	-	-	-	-	1,029,847
Sundry	-	-	7,459	-	1,048,351
	<u>-</u>	<u>1,519,396</u>	<u>283,973</u>	<u>(1,677,164)</u>	<u>83,865,685</u>
EXPENSES					
Council remuneration	\$ -	\$ -	\$ -	\$ -	\$ 366,101
Salaries, wages and benefits	-	1,122,537	-	-	44,129,616
Contracted and general services	-	115,258	122,326	-	3,649,904
Financial charges	-	1,656	-	-	28,492
Grants and donations	-	-	-	(1,626,500)	2,102,842
Utilities	-	52,032	-	-	3,507,672
Interest on long term debt	-	-	-	-	682,505
Fleet expenses	(1,473,429)	-	-	-	2,899,321
Maintenance, material and supplies	-	300,252	67,976	(50,664)	9,613,898
Insurance	-	-	1,993	-	606,615
Bad debt expense	-	-	-	-	678,922
Cost of land sales	-	-	-	-	255,116
Amortization	-	6,592	18,638	-	10,039,128
	<u>(1,473,429)</u>	<u>1,598,327</u>	<u>210,933</u>	<u>(1,677,164)</u>	<u>78,560,132</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>1,473,429</u>	<u>(78,931)</u>	<u>73,040</u>	<u>-</u>	<u>5,305,553</u>
Capital revenue	-	-	-	-	3,336,732
Gain (Loss) on disposal of TCA	-	-	-	-	(898,598)
Interfund transactions	(1,473,429)	-	-	-	-
	<u>(1,473,429)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,438,134</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ -</u>	<u>\$ (78,931)</u>	<u>\$ 73,040</u>	<u>\$ -</u>	<u>\$ 7,743,687</u>

See accompanying notes

SCHEDULE 5 – GENERAL FUND STATEMENT OF OPERATIONS SEGMENTED BY DEPARTMENT

For the year ended December 31, 2014

	GENERAL GOVERNMENT INCLUDING EXTERNAL AGENCIES	PROTECTIVE SERVICES (EMERGENCY COMM. CENTRE)	PROTECTIVE SERVICES (POLICE SERVICE)	PROTECTIVE SERVICES (FIRE SERVICES)	TRANSPORTATION SERVICES (PUBLIC WORKS)	COMMUNITY SERVICES	TOTAL GENERAL FUND
REVENUES							
Taxation	\$ 34,010,731	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,010,731
User charges and fees	1,186,428	4,104,635	1,050,269	216,106	869,441	3,474,459	10,901,337
Operating grants and donations	7,302,748	-	3,034,100	-	547,699	341,591	11,226,138
Grants-in-lieu-of-taxes	10,056,664	-	-	-	-	-	10,056,664
Interest and penalties	335,731	-	-	-	-	-	335,731
Sundry	<u>173,502</u>	<u>-</u>	<u>-</u>	<u>27,304</u>	<u>6,003</u>	<u>136,252</u>	<u>343,062</u>
	53,065,804	4,104,635	4,084,369	243,410	1,423,143	3,952,302	66,873,663
EXPENSES							
Council remuneration	\$ 366,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,502
Salaries, wages and benefits	5,793,095	3,688,357	15,691,648	5,943,468	2,156,700	5,034,508	38,307,775
Contracted and general services	215,790	53,083	137,020	2,526	1,588,964	849,192	2,846,575
Financial charges	5,831	40	260	40	220	13,964	20,355
Grants and donations	3,216,826	-	43,150	-	-	415,105	3,675,082
Utilities	-	-	109,343	38,291	1,056,366	1,136,448	2,340,449
Interest on long term debt	34,305	-	13,751	-	-	2,511	50,567
Fleet expenses	45,415	-	574,928	438,275	747,499	807,136	2,613,252
Maintenance, material and supplies	823,578	363,155	1,351,339	345,731	467,050	2,181,671	5,532,526
Insurance	171,649	-	17,645	3,032	17,682	233,569	443,577
Bad debt expense	354,530	-	-	-	-	-	354,530
Amortization	<u>169,753</u>	<u>-</u>	<u>364,699</u>	<u>210,397</u>	<u>3,147,474</u>	<u>1,373,330</u>	<u>5,265,653</u>
	11,197,274	4,104,635	18,303,783	6,981,760	9,181,955	12,047,434	61,816,843
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>41,868,530</u>	<u>-</u>	<u>(14,219,414)</u>	<u>(6,738,350)</u>	<u>(7,758,812)</u>	<u>(8,095,132)</u>	<u>5,056,820</u>
Capital revenue	9,100	-	8,938	-	92,342	199,736	310,116
Gain (Loss) on disposal of TCA	(2,226)	-	7,625	159,117	(27,349)	15,369	152,536
Interfund transactions	<u>3,361,519</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,361,519</u>
	3,368,393	-	16,563	159,117	64,993	215,105	3,824,171
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ 45,236,923</u>	<u>\$ -</u>	<u>\$ (14,202,851)</u>	<u>\$ (6,579,233)</u>	<u>\$ (7,693,819)</u>	<u>\$ (7,880,027)</u>	<u>\$ 8,880,991</u>

See accompanying notes

SCHEDULE 6 – GENERAL FUND STATEMENT OF OPERATIONS – PRIOR YEAR SEGMENTED BY DEPARTMENT

For the year ended December 31, 2014

	GENERAL GOVERNMENT INCLUDING EXTERNAL AGENCIES	PROTECTIVE SERVICES (EMERGENCY COMM. CENTRE)	PROTECTIVE SERVICES (POLICE SERVICE)	PROTECTIVE SERVICES (FIRE SERVICES)	TRANSPORTATION SERVICES (PUBLIC WORKS)	COMMUNITY SERVICES	TOTAL GENERAL FUND
REVENUES							
Taxation	\$ 32,624,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,624,660
User charges and fees	1,065,299	3,576,400	1,158,757	293,323	819,791	3,364,474	10,278,044
Operating grants and donations	7,487,336	-	2,900,648	-	523,008	416,630	11,327,622
Grants-in-lieu-of-taxes	9,517,472	-	-	-	-	-	9,517,472
Interest and penalties	448,368	-	-	-	-	-	448,368
Sundry	<u>337,790</u>	<u>-</u>	<u>-</u>	<u>9,145</u>	<u>(34,355)</u>	<u>123,077</u>	<u>435,658</u>
	<u>51,480,925</u>	<u>3,576,400</u>	<u>4,059,405</u>	<u>302,468</u>	<u>1,308,444</u>	<u>3,904,181</u>	<u>64,631,824</u>
EXPENSES							
Council remuneration	\$ 366,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,101
Salaries, wages and benefits	5,898,356	3,209,140	14,797,511	5,631,148	2,244,795	5,080,512	36,861,462
Contracted and general services	362,653	19,982	97,695	3,686	1,529,469	756,558	2,770,042
Financial charges	2,528	106	554	158	544	16,723	20,612
Grants and donations	3,070,968	-	45,500	-	-	430,274	3,546,742
Utilities	-	-	109,941	-	1,082,559	1,134,925	2,367,127
Interest on long term debt	33,361	-	16,256	-	-	4,904	54,522
Fleet expenses	44,411	-	576,537	433,422	743,449	796,588	2,594,407
Maintenance, material and supplies	1,064,431	347,172	1,243,990	336,297	480,378	2,196,594	5,668,862
Insurance	171,748	-	16,266	-	-	-	188,014
Bad debt expense	545,204	-	-	-	-	-	545,204
Amortization	<u>174,368</u>	<u>-</u>	<u>326,224</u>	<u>218,642</u>	<u>3,014,080</u>	<u>1,340,270</u>	<u>5,073,584</u>
	<u>11,734,129</u>	<u>3,576,400</u>	<u>17,230,474</u>	<u>6,667,002</u>	<u>9,115,097</u>	<u>11,993,786</u>	<u>60,316,886</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>39,746,796</u>	<u>-</u>	<u>(13,171,069)</u>	<u>(6,364,534)</u>	<u>(7,806,653)</u>	<u>(8,089,605)</u>	<u>4,314,938</u>
Capital revenue	-	-	-	-	63,930	555,150	619,080
Gain (Loss) on disposal of TCA	-	-	(20,357)	-	(51,010)	(9,445)	(80,811)
Interfund transactions	<u>2,228,458</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,228,458</u>
	<u>2,228,458</u>	<u>-</u>	<u>(20,357)</u>	<u>-</u>	<u>12,920</u>	<u>545,705</u>	<u>2,766,727</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ 41,975,254</u>	<u>\$ -</u>	<u>\$ (13,191,426)</u>	<u>\$ (6,364,534)</u>	<u>\$ (7,793,733)</u>	<u>\$ (7,543,900)</u>	<u>\$ 7,081,665</u>

See accompanying notes

SCHEDULE 7 – TANGIBLE CAPITAL ASSETS – COST SEGMENTED BY FUND

For the year ended December 31, 2014

	<u>Opening Cost</u>	<u>Current Year Additions</u>	<u>Disposals</u>	<u>Closing Cost</u>
General Fund				
Land	\$ 11,806,385	\$ -	\$ -	\$ 11,806,385
Land improvements	8,049,650	168,070	-	8,217,720
Buildings	49,796,842	438,632	(41,000)	50,194,474
Machinery and equipment	4,658,472	498,050	(280,867)	4,875,655
Fleet	12,828,096	965,138	(595,692)	13,197,542
Roads	88,241,942	6,872,053	(2,056,319)	93,057,676
	<u>175,381,387</u>	<u>8,941,943</u>	<u>(2,973,878)</u>	<u>181,349,452</u>
Sanitation Fund				
Land	1	-	-	1
Land improvements	6,050,079	-	-	6,050,079
Buildings	922,335	-	-	922,335
Machinery and equipment	349,446	-	-	349,446
Fleet	3,628,909	461,599	(192,920)	3,897,588
	<u>10,950,770</u>	<u>461,599</u>	<u>(192,920)</u>	<u>11,219,449</u>
Water Utility Fund				
Land	1,492,147	-	-	1,492,147
Land improvements	208,546	-	-	208,546
Buildings	295,237	-	-	295,237
Machinery and equipment	116,405	-	-	116,405
Fleet	2,787,301	86,959	(364,645)	2,509,615
Water, sanitary and storm sewer infrastructure	235,967,728	10,003,890	(388,782)	245,582,836
	<u>240,867,364</u>	<u>10,090,849</u>	<u>(753,427)</u>	<u>250,204,786</u>
Airport Capital Fund				
Land	6,248,963	-	-	6,248,963
Land improvements	12,450,316	-	-	12,450,316
Buildings	943,157	-	-	943,157
Machinery and equipment	532,510	60,176	-	592,686
Fleet	1,055,203	-	(63,092)	992,111
	<u>21,230,149</u>	<u>60,176</u>	<u>(63,092)</u>	<u>21,227,233</u>
Consolidated Entities Capital				
JMC Public Library Board	44,666	44,035	-	88,701
North Central Saskatchewan Waste Management Corporation	912,989	-	(4,616)	908,373
	<u>957,655</u>	<u>44,035</u>	<u>(4,616)</u>	<u>997,074</u>
	<u>\$ 449,387,325</u>	<u>\$ 19,598,602</u>	<u>\$ (3,987,933)</u>	<u>\$ 464,997,994</u>

See accompanying notes

SCHEDULE 7 (CONTINUED) – TANGIBLE CAPITAL ASSETS – ACCUMULATED AMORTIZATION SEGMENTED BY FUND

For the year ended December 31, 2014

	Opening Accumulated Amortization	Amortization	Disposals	Closing Accumulated Amortization	2014 Net Book Value	2013 Net Book Value
General Fund						
Land	\$ -	\$ -	\$ -	\$ -	\$ 11,806,385	\$ 11,806,385
Land improvements	(3,867,299)	(277,988)	-	(4,145,287)	4,072,433	4,182,352
Buildings	(15,657,214)	(983,332)	41,000	(16,599,546)	33,594,928	34,139,628
Machinery and equipment	(2,415,904)	(481,543)	279,987	(2,617,460)	2,258,195	2,242,568
Fleet	(5,935,782)	(715,238)	509,889	(6,141,131)	7,056,411	6,892,314
Roads	(42,401,291)	(2,807,171)	2,056,319	(43,152,143)	49,905,533	45,840,650
	<u>(70,277,490)</u>	<u>(5,265,272)</u>	<u>2,887,195</u>	<u>(72,655,567)</u>	<u>108,693,885</u>	<u>105,103,897</u>
Sanitation Fund						
Land	-	-	-	-	1	1
Land improvements	(694,353)	(283,073)	-	(977,426)	5,072,653	5,355,726
Buildings	(224,319)	(20,104)	-	(244,423)	677,912	698,016
Machinery and equipment	(253,562)	(19,802)	-	(273,364)	76,082	95,885
Fleet	(1,455,472)	(198,884)	152,619	(1,501,737)	2,395,851	2,173,436
	<u>(2,627,706)</u>	<u>(521,863)</u>	<u>152,619</u>	<u>(2,996,950)</u>	<u>8,222,499</u>	<u>8,323,064</u>
Water Utility Fund						
Land	-	-	-	-	1,492,147	1,492,147
Land improvements	(119,286)	(7,136)	-	(126,422)	82,124	89,260
Buildings	(103,632)	(7,403)	-	(111,035)	184,202	191,605
Machinery and equipment	(54,157)	(11,952)	-	(66,109)	50,296	62,248
Fleet	(1,763,079)	(83,363)	266,641	(1,579,801)	929,814	1,024,222
Water, sanitary and storm Sewer infrastructure	(94,708,699)	(3,682,216)	204,411	(98,186,504)	147,396,332	141,259,029
	<u>(96,748,853)</u>	<u>(3,792,070)</u>	<u>471,052</u>	<u>(100,069,871)</u>	<u>150,134,915</u>	<u>144,118,511</u>
Airport Capital Fund						
Land	-	-	-	-	6,248,963	6,248,963
Land improvements	(4,874,741)	(581,887)	-	(5,456,628)	6,993,688	7,575,577
Buildings	(132,386)	(21,653)	-	(154,039)	789,118	810,769
Machinery and equipment	(85,888)	(22,725)	-	(108,613)	484,073	446,623
Fleet	(756,792)	(25,018)	45,461	(736,349)	255,762	298,410
	<u>(5,849,807)</u>	<u>(651,283)</u>	<u>45,461</u>	<u>(6,455,629)</u>	<u>14,771,604</u>	<u>15,380,342</u>
Consolidated Entities Capital						
JMC Public Library Board	(30,139)	(20,789)	-	(50,928)	37,773	14,527
North Central Saskatchewan Waste Management Corporation	(242,519)	(18,545)	1,227	(259,837)	648,536	670,470
	<u>(272,658)</u>	<u>(39,334)</u>	<u>1,227</u>	<u>(310,765)</u>	<u>686,309</u>	<u>684,997</u>
	<u>\$ (175,776,514)</u>	<u>\$ (10,269,822)</u>	<u>\$ 3,557,554</u>	<u>\$ (182,488,782)</u>	<u>\$ 282,509,212</u>	<u>\$ 273,610,811</u>

See accompanying notes

SCHEDULE 8 – SCHEDULE OF FUND BALANCES

For the year ended December 31, 2014

	<u>2013 Balance</u>	<u>Surplus (Deficit)</u>	<u>Net allocations</u>	<u>2014 Balance</u>
GENERAL FUND				
General Fund -				
Accumulated Surplus	\$ 9,082,948	\$ 8,880,991	\$ (6,413,017)	\$ 11,550,922
Police Surplus	1,310,344	-	212,629	1,522,973
Net Investment in Tangible Capital				
Assets - General Fund (Schedule 7)	105,103,896	-	3,589,985	108,693,881
Tangible Capital Assets - Work in Progress	477,955	-	690,630	1,168,585
Amount to be recovered from future revenues - CIBC Loan	(394,789)	-	37,876	(356,913)
Amount to be recovered from future revenues - Equipment Loan	(36,897)	-	25,526	(11,371)
Amount to be recovered from future revenues - Parking Meter Loan	(447,230)	-	153,336	(293,894)
Police Building Reserve	(372,893)	-	64,006	(308,887)
Funding from future budgets	<u>(1,975,358)</u>	<u>-</u>	<u>1,975,358</u>	<u>-</u>
	<u>112,747,976</u>	<u>8,880,991</u>	<u>336,329</u>	<u>121,965,296</u>
SANITATION FUND				
Net Investment in Tangible Capital Assets - Sanitation Utility Fund (Schedule 7)	8,323,066	-	(100,564)	8,222,502
Sanitation Improvement	<u>838,057</u>	<u>222,861</u>	<u>115,691</u>	<u>1,176,609</u>
	<u>9,161,123</u>	<u>222,861</u>	<u>15,127</u>	<u>9,399,111</u>
WATER UTILITY FUND				
Amount to be recovered from future revenues - CMHC Loan	(6,301,399)	-	467,727	(5,833,672)
Amount to be recovered from future revenues - SMFC Loan	(3,672,530)	-	651,494	(3,021,036)
Net Investment in Tangible Capital Assets - Water Utility Fund (Schedule 7)	144,118,509	-	6,016,405	150,134,914
Waterworks - Work in Progress	7,403,447	-	1,808,278	9,211,725
Waterworks Improvement	<u>(4,470,493)</u>	<u>5,536,273</u>	<u>(5,803,506)</u>	<u>(4,737,726)</u>
	<u>137,077,534</u>	<u>5,536,273</u>	<u>3,140,398</u>	<u>145,754,205</u>
LAND FUND				
Amount to be recovered from future revenues - CIBC Loan	(3,553,102)	-	340,883	(3,212,219)
Land Development	<u>(2,356,022)</u>	<u>2,058,692</u>	<u>(5,030,704)</u>	<u>(5,328,034)</u>
	<u>(5,909,124)</u>	<u>2,058,692</u>	<u>(4,689,821)</u>	<u>(8,540,253)</u>

See accompanying notes

SCHEDULE 8 (CONTINUED) – SCHEDULE OF FUND BALANCES

For the year ended December 31, 2014

	<u>2013 Balance</u>	<u>Surplus (Deficit)</u>	<u>Net allocations</u>	<u>2014 Balance</u>
AIRPORT OPERATING FUND				
Airport Improvement	316,000	(313,511)	375,421	377,910
Net Investment in Tangible Capital Assets - Airport Fund (Schedule 7)	<u>15,380,344</u>	<u>-</u>	<u>(608,748)</u>	<u>14,771,596</u>
	<u>15,696,344</u>	<u>(313,511)</u>	<u>(233,327)</u>	<u>15,149,506</u>
CONSOLIDATED ENTITIES				
John M. Cuelenaere Public Library Board	343,797	(141,615)	-	202,182
North Central Saskatchewan Waste Management Corporation	<u>1,255,769</u>	<u>24,218</u>	<u>(6,347)</u>	<u>1,273,640</u>
	<u>1,599,566</u>	<u>(117,397)</u>	<u>(6,347)</u>	<u>1,475,822</u>
	<u>\$ 270,373,419</u>	<u>\$ 16,267,909</u>	<u>\$ (1,437,642)</u>	<u>\$ 285,203,687</u>

See accompanying notes

SCHEDULE 9 – SCHEDULE OF RESERVES

For the year ended December 31, 2014

	<u>2013 Balance</u>	<u>Net allocations</u>	<u>2014 Balance</u>
GENERAL FUND			
Affordable Housing	\$ 183,193	\$ 165,653	\$ 348,846
Capital Works Committed	1,317,168	294,907	1,612,075
Community Clubs Mechanical Equipment	10,741	(8,855)	1,886
Community Services Building	11,938	-	11,938
Community Services Land Fund	1,008,271	146,529	1,154,800
Dedicated Lands	18,401	-	18,401
E.A. Rawlinson Mechanical Equipment	101,402	10,000	111,402
Equipment and Fleet Reserve	2,212,061	(461,521)	1,750,540
Fire Equipment	484,918	319,460	804,378
Future Infrastructure	1,120,863	(966,351)	154,512
Civic Facilities - City of Prince Albert	-	200,866	200,866
Golf Course Improvements	427,916	25,089	453,005
Golf Course Equipment and Golf Cart Reserve	-	84,116	84,116
In Lieu of Public Reserve	9,834	-	9,834
Information Technology Reserve	135,746	86,313	222,059
Land Development	100,020	-	100,020
Little Red River	9,510	-	9,510
Minor Softball	9,977	3,000	12,977
Northern Housing Development	99,043	-	99,043
PAGCC Mechanical Equipment	5,546	(60,002)	(54,456)
Park Development	56,050	-	56,050
Pehonan Parkway	676,663	82,000	758,663
Police Capital Reserve	159,315	(10,604)	148,711
Police Equipment Reserve	38,881	9,842	48,723
Savings - emergency	506,520	808,470	1,314,990
Community Services - Special Events Marketing	45,000	(10,217)	34,783
Tourism	<u>1,009</u>	<u>-</u>	<u>1,009</u>
	<u>8,749,986</u>	<u>718,695</u>	<u>9,468,681</u>
SANITATION FUND			
Sanitation Capital Works	<u>45,127</u>	<u>(15,127)</u>	<u>30,000</u>
	<u>45,127</u>	<u>(15,127)</u>	<u>30,000</u>
WATER UTILITY FUND			
Waterworks Capital Works	<u>1,683,546</u>	<u>(116,382)</u>	<u>1,567,164</u>

See accompanying notes

SCHEDULE 9 (CONTINUED) – SCHEDULE OF RESERVES

For the year ended December 31, 2014

	<u>2013 Balance</u>	<u>Net allocations</u>	<u>2014 Balance</u>
LAND FUND			
Development Levies	(2,366,321)	420,430	(1,945,891)
Future Land Purchases	494,957	52,805	547,762
Planning and Marketing	<u>296,394</u>	<u>137,543</u>	<u>433,937</u>
	<u>(1,574,970)</u>	<u>610,778</u>	<u>(964,192)</u>
AIRPORT OPERATING FUND			
Airport Capital Works	56,500	(56,500)	-
Airport - Passenger Facilities Fees	<u>772,901</u>	<u>289,826</u>	<u>1,062,727</u>
	<u>829,401</u>	<u>233,326</u>	<u>1,062,727</u>
	<u>\$ 9,733,090</u>	<u>\$ 1,431,289</u>	<u>\$ 11,164,380</u>

See accompanying notes

SCHEDULE 10 – SCHEDULE OF FUNDS HELD IN TRUST

As at December 31, 2014

	<u>2014</u>	<u>2013</u>
FINANCIAL ASSETS		
Cash	\$ 106,910	\$ 95,882
Temporary investments	145,191	144,251
Due from City of Prince Albert	<u>10,216</u>	<u>10,455</u>
NET ASSETS	<u>\$ 262,317</u>	<u>\$ 250,588</u>
LIABILITIES		
Trust funds held for others (Schedule 11)	<u>\$ 262,317</u>	<u>\$ 250,588</u>
NET LIABILITIES	<u>\$ 262,317</u>	<u>\$ 250,588</u>

See accompanying notes

SCHEDULE 11 – SCHEDULE OF TRUST FUND TRANSACTIONS

For the year ended December 31, 2014

	<u>2013 Balance</u>	<u>Additions</u>	<u>Expenses</u>	<u>2014 Balance</u>
J. Vandale [1][3]	\$ 3,284	\$ 39	\$ 455	\$ 2,868
Lenore Partridge Estate [1]	144,251	940	-	145,191
Prince Albert Golf and Curling Club [1][2]	20,177	10,294	-	30,471
Uniting to Heal	455	-	-	455
Veteran's Graves [1]	72,421	911	-	73,332
Winterburn Estate	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>10,000</u>
	<u>\$ 250,588</u>	<u>\$ 12,184</u>	<u>\$ 455</u>	<u>\$ 262,317</u>

- [1] Interest earned on investment and/or bank account balance
 [2] Transfer from General Operating Fund of \$10,000
 [3] Payment of John Vandale Memorial Award

See accompanying notes

STATISTICAL



CONSOLIDATED REVENUES AND EXPENDITURES

For the Years Ended December 31, 2014 to 2010

Five Year Summary of Consolidated Statement of Operations

	2014	2013	2012	2011	2010
REVENUES					
Taxation	\$ (33,959,318)	\$ (32,573,998)	\$ (28,621,409)	\$ (26,355,997)	\$ (23,836,474)
User Charges and Fees	(29,884,966)	(27,522,106)	(26,129,855)	(24,817,614)	(23,488,038)
Operating Grants and Donations	(11,361,044)	(11,431,772)	(11,303,901)	(9,978,507)	(7,856,888)
Grants in Lieu of Taxes	(10,056,664)	(9,517,472)	(8,901,853)	(9,663,703)	(9,517,222)
Interest and Penalties	(704,669)	(740,641)	(802,994)	(709,264)	(583,816)
Land Sales	(3,537,612)	(1,029,847)	(1,379,636)	(2,949,920)	(3,983,799)
Sundry	(728,578)	(1,049,851)	(3,522,213)	(2,253,528)	(888,752)
Total Revenues	(90,232,851)	(83,865,687)	(80,661,862)	(76,728,535)	(70,154,989)
EXPENSES					
Council Remuneration	366,502	366,101	313,503	312,773	318,630
Salaries Wages and Benefits	46,397,959	44,129,616	43,380,617	40,641,297	36,930,802
Contracted and General Services	4,048,977	3,649,904	3,920,395	3,175,921	3,354,724
Financial Charges	28,789	28,492	35,765	37,230	16,624
Grants and Donations	2,146,472	2,102,842	5,436,658	1,779,657	1,717,898
Utilities	3,466,018	3,507,672	3,402,205	3,450,512	3,383,190
Interest on Long Term Debt	598,203	682,505	739,502	770,040	817,759
Fleet Expenses	2,916,169	2,899,321	2,736,206	2,864,584	2,508,861
Land Development	376,451	255,116	353,133	268,141	346,842
Maintenance Materials and Supplies	10,231,869	9,613,898	11,658,691	9,568,602	9,032,487
Insurance	585,504	606,615	709,305	614,863	598,383
Amortization	10,270,774	10,039,128	9,284,702	9,366,017	8,228,392
Bad Debt Expense	451,116	678,922	546,175	623,534	309,347
Total Expenses	81,884,803	78,560,132	82,516,856	73,473,172	67,563,939
Operating (Surplus) Deficit	(8,348,048)	(5,305,555)	1,854,994	(3,255,363)	(2,591,050)
CAPITAL AND INTERFUND TRANSACTIONS					
Capital Revenues	(7,967,477)	(3,336,732)	(11,908,287)	(14,485,889)	(11,003,922)
(Gain) Loss on Disposal of Capital Assets	47,617	898,598	(11,060)	(314,580)	4,418
Interfund Transfers	(0)	(0)	0	(0)	0
Capital and Interfund Transactions	(7,919,860)	(2,438,135)	(11,919,347)	(14,800,469)	(10,999,504)
TOTAL (SURPLUS) DEFICIT	\$ (16,267,908)	\$ (7,743,690)	\$ (10,064,352)	\$ (18,055,831)	\$ (13,590,554)

Note - surpluses are utilized for funding capital purchases, reserves and long term debt

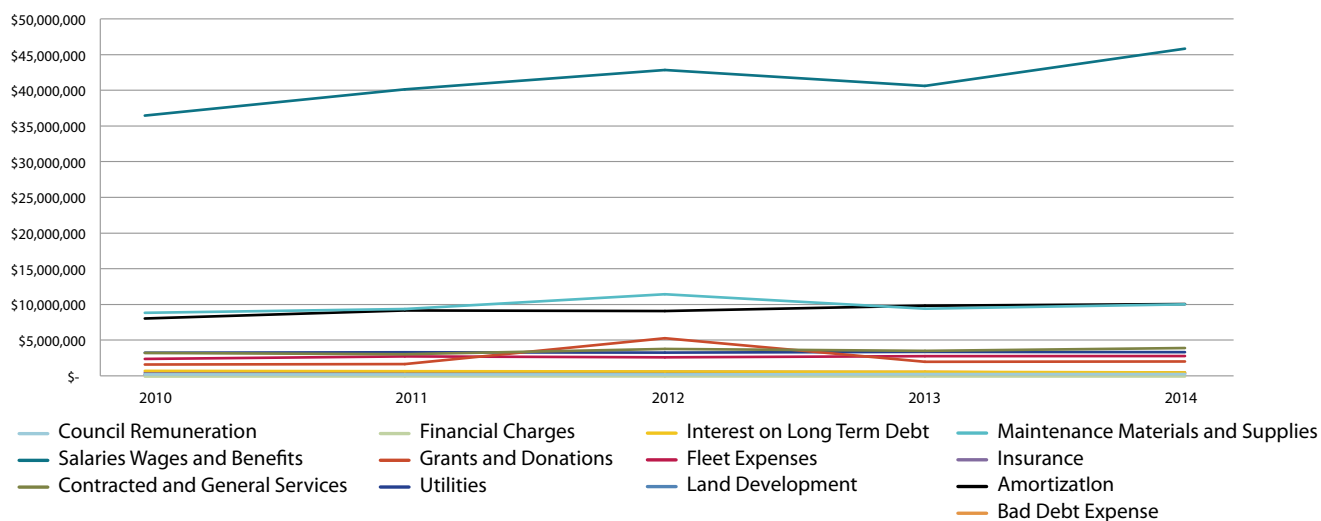
CONSOLIDATED REVENUES AND EXPENDITURES

For the Years Ended December 31, 2014 to 2010

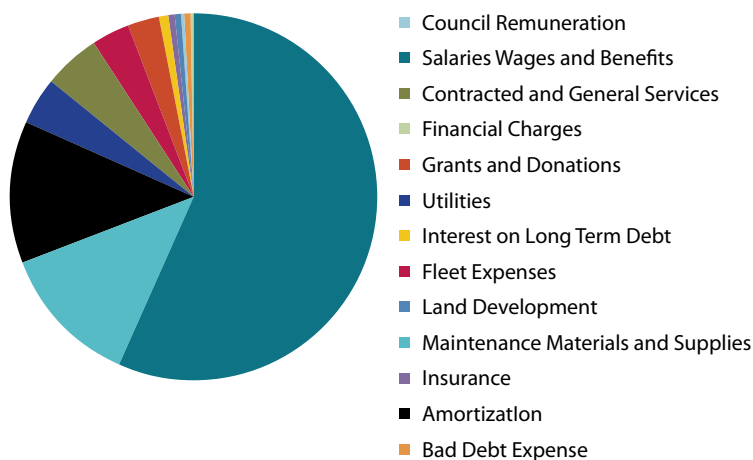
FIVE YEAR SUMMARY OF CONSOLIDATED EXPENDITURES BY TYPE

	2014	2013	2012	2011	2010
Council Remuneration	\$ 366,502	\$ 366,101	\$ 313,503	\$ 312,773	\$ 318,630
Salaries Wages and Benefits	46,397,959	44,128,915	43,380,617	40,641,297	36,930,802
Contracted and General Services	4,048,977	3,614,690	3,920,395	3,175,921	3,354,724
Financial Charges	28,789	28,492	35,765	37,230	16,624
Grants and Donations	2,146,472	2,102,842	5,436,658	1,779,657	1,717,898
Utilities	3,466,018	3,507,472	3,402,205	3,450,512	3,383,190
Interest on Long Term Debt	598,203	682,505	739,502	770,040	817,759
Fleet Expenses	2,916,169	3,200,978	2,736,206	2,864,584	2,508,861
Land Development	376,451	255,116	353,133	268,141	346,842
Maintenance Materials and Supplies	10,231,869	9,394,351	11,658,691	9,568,602	9,032,487
Insurance	585,504	606,615	709,305	614,863	598,383
Amortization	10,270,774	10,039,130	9,284,702	9,366,017	8,228,392
Bad Debt Expense	451,116	678,922	546,175	623,534	309,347
Total Expenses	\$ 81,884,803	\$ 78,606,129	\$ 82,516,856	\$ 73,473,172	\$ 67,563,939

CONSOLIDATED EXPENDITURES BY TYPE



2014 CONSOLIDATED EXPENDITURES BY TYPE



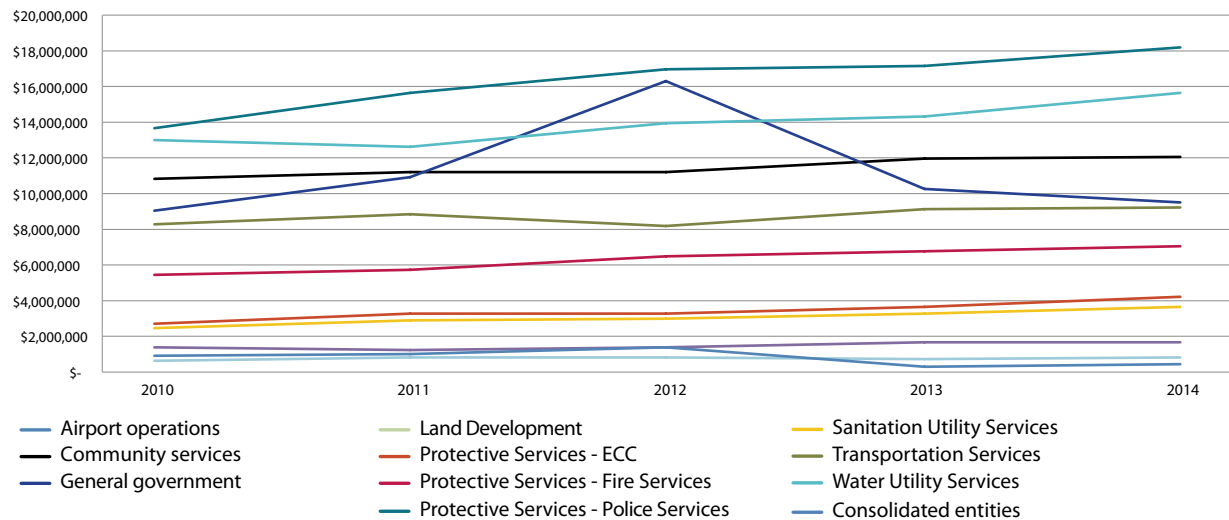
CONSOLIDATED REVENUES AND EXPENDITURES

For the Years Ended December 31, 2014 to 2010

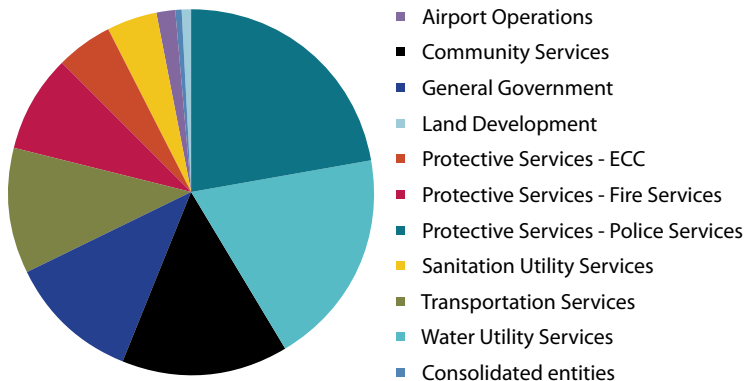
FIVE YEAR SUMMARY OF CONSOLIDATED EXPENDITURES BY FUNCTIONAL AREA

	2014	2013	2012	2011	2010
Airport operations	\$ 1,499,522	\$ 1,526,926	\$ 1,246,924	\$ 1,084,516	\$ 1,207,548
Community services	12,047,434	11,993,786	11,232,126	11,206,376	10,804,308
General government	9,503,377	10,260,700	16,450,776	10,943,222	9,024,775
Land Development	664,890	546,173	637,066	700,020	462,617
Protective Services - ECC	4,104,635	3,576,400	3,202,172	3,150,454	2,538,072
Protective Services - Fire Services	6,981,760	6,667,002	6,424,957	5,611,376	5,369,248
Protective Services - Police Services	18,303,783	17,230,474	17,062,981	15,762,432	13,725,997
Sanitation Utility Services	3,518,174	3,162,978	2,889,642	2,742,250	2,334,076
Transportation Services	9,181,955	9,115,097	8,127,446	8,819,417	8,244,643
Water Utility Services	15,771,737	14,348,503	13,984,217	12,626,838	13,069,228
Consolidated entities	307,532	132,096	1,258,549	826,270	783,427
	\$ 81,884,799	\$ 78,560,135	\$ 82,516,857	\$ 73,473,172	\$ 67,563,939

CONSOLIDATED EXPENDITURES BY FUNCTIONAL AREA



2014 CONSOLIDATED EXPENDITURES BY FUNCTIONAL AREA



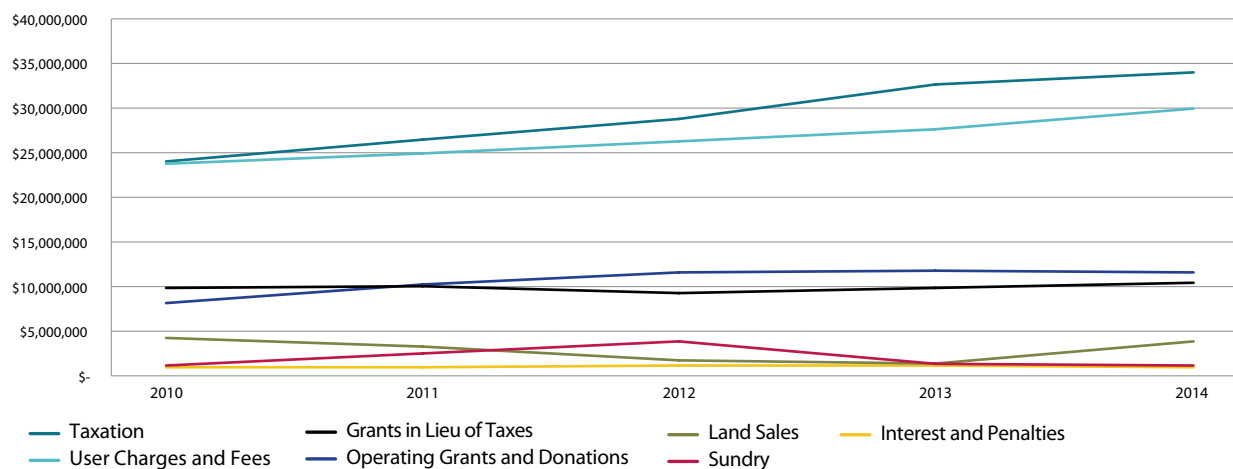
CONSOLIDATED REVENUES AND EXPENDITURES

For the Years Ended December 31, 2014 to 2010

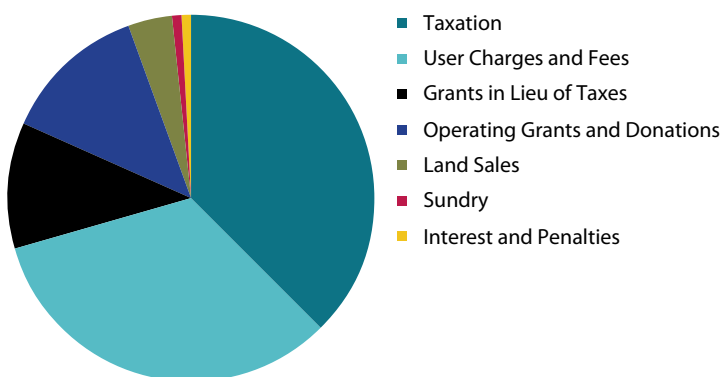
FIVE YEAR SUMMARY OF CONSOLIDATED REVENUES

	2014	2013	2012	2011	2010
Taxation	\$ 33,959,318	\$ 32,573,998	\$ 28,621,409	\$ 26,355,997	\$ 23,836,474
User Charges and Fees	29,884,966	27,522,106	26,129,855	24,817,614	23,488,038
Operating Grants and Donations	11,361,044	11,431,772	11,303,901	9,978,507	7,856,888
Grants in Lieu of Taxes	10,056,664	9,517,472	8,901,853	9,663,703	9,517,222
Interest and Penalties	704,669	740,641	802,994	709,264	583,816
Land Sales	3,537,612	1,029,847	1,379,636	2,949,920	3,983,799
Sundry	728,578	1,049,851	3,522,213	2,253,528	888,752
Total Revenues	\$ 90,232,851	\$ 83,865,687	\$ 80,661,862	\$ 76,728,535	\$ 70,154,989

CONSOLIDATED REVENUES



2014 CONSOLIDATED REVENUES



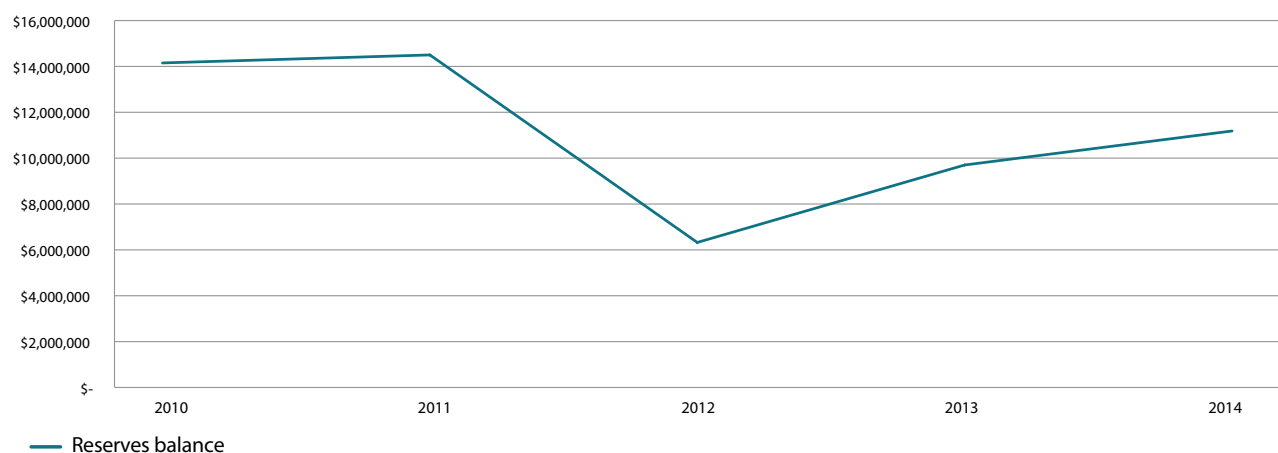
FIVE YEAR SUMMARY OF CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	2014	2013	2012	2011	2010
Financial Assets	\$ 26,128,705	\$ 25,149,535	\$ 26,020,285	\$ 26,538,242	\$ 22,351,986
Financial Liabilities	(29,634,207)	(33,273,555)	(38,397,267)	(36,972,433)	(38,816,888)
Net Debt	(3,505,502)	(8,124,020)	(12,376,982)	(10,434,191)	(16,464,902)
Non-Financial Assets	299,873,570	288,230,532	286,227,752	274,167,015	262,190,272
Accumulated Surplus	\$ 296,368,068	\$ 280,106,512	\$ 273,850,770	\$ 263,732,824	\$ 245,725,370

FIVE YEAR SUMMARY OF RESERVES

	2014	2013	2012	2011	2010
Reserves balance	\$ 11,164,380	\$ 9,733,090	\$ 6,504,345	\$ 14,358,603	\$ 14,050,843
Per capita	35,129	35,129	35,129	34,127	34,127
Reserve balance per capital	\$317.81	\$277.07	\$185.16	\$420.74	\$411.72

RESERVES BALANCE



FIVE YEAR SUMMARY OF CAPITAL

	2014	2013	2012	2011	2010
Tangible Capital Asset Additions:					
General Fund	8,941,943	7,477,086	6,162,213	5,206,626	25,270,012
Water Fund	10,090,849	18,196,665	490,005	11,206,009	2,237,352
Sanitation Fund	461,599	-	1,861,104	2,755,198	405,158
Airport Fund	60,176	204,629	5,826,263	649,340	253,691
Consolidated Entities	44,035	155,841	350,462	328,156	314,200
	19,598,602	26,034,221	14,690,047	20,145,329	28,480,413
Work in Progress					
Balance at start of year	7,906,304	19,825,844	12,820,559	10,998,786	20,157,772
Projects completed and transferred	(1,844,691)	(16,120,456)	(204,009)	(10,616,889)	(21,624,389)
Projects started and not completed	4,318,697	4,200,916	7,209,294	12,438,662	12,465,403
Balance at end of year	10,380,310	7,906,304	19,825,844	12,820,559	10,998,786

FIVE YEAR SUMMARY OF LONG TERM DEBT

	2014	2013	2012	2011	2010
Gross External Debt	\$ 12,729,104	\$ 14,405,947	\$ 15,992,182	\$ 17,472,874	\$ 17,988,274
Capita per Census *	35,129	35,129	35,129	34,127	34,127
Debt per Capita	362	410	455	512	527
Interest on Long Term Debt Expense	598,203	682,505	739,502	770,040	817,759
Interest per Capita	17	19	21	23	24

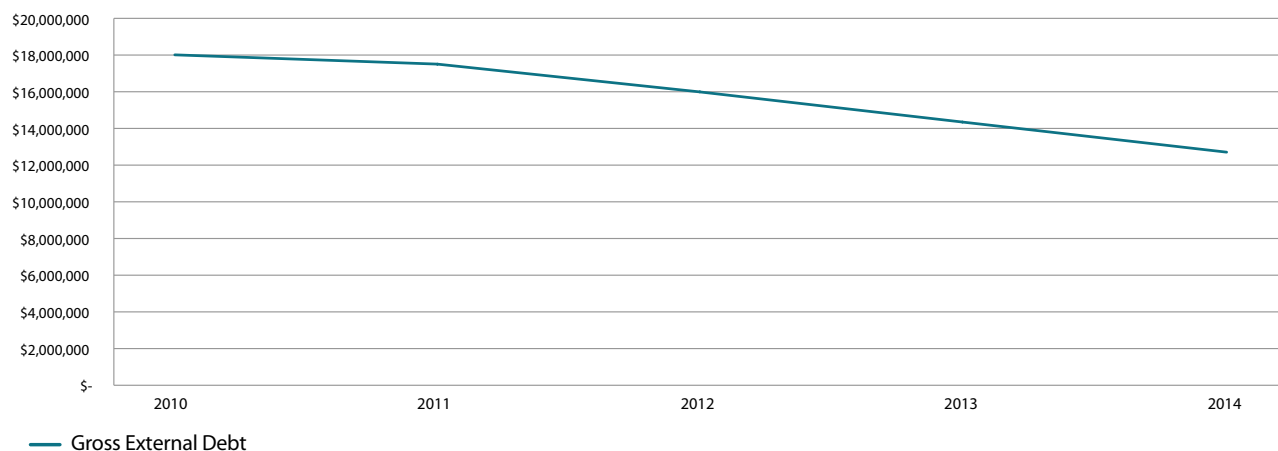
* data taken from Statistics Canada website

Note – in 2012, the City of Prince Albert refinanced a long term loan resulting in higher annual servicing costs (principal and interest) however, the total debt will be paid down sooner with lower overall interest costs paid over the term of the loan

DEBT SUPPORTED BY:

	2014	2013	2012	2011	2010
Taxation	\$ 662,177	\$ 878,915	\$ 1,089,918	\$ 1,378,682	\$ 754,879
Water User Fees	8,854,708	9,973,930	11,038,370	12,050,803	13,013,858
Land Sales	3,212,219	3,553,102	3,863,895	4,044,389	4,219,537
Reserve balance per capital	\$ 317.81	\$ 277.07	\$ 185.16	\$ 420.74	\$ 411.72

GROSS EXTERNAL DEBT



FIVE YEAR SUMMARY OF TAXABLE ASSESSMENT

	2014	2013	2012	2011	2010
Taxable Assessment	\$ 2,112,817,500	\$ 2,090,696,300	\$ 1,183,727,710	\$ 1,165,034,420	\$ 1,143,269,840
Mill Rates					
General Municipal	11.650	11.150	19.197	19.752	19.130
Library Levy	0.750	0.730	1.359	N/A	N/A
Special - Fieldhouse Levy	0.528	0.580	1.000	1.000	1.000
Base Taxes (implemented in 2011)					
Improved Property Base Tax (Residential)	\$60	\$60	\$60	\$60	N/A
Improved Property Base Tax (Condominium)	\$60	\$60	\$60	\$60	N/A
Improved Property Base Tax (Multi-family Per Suite)	\$20	\$20	\$20	\$20	N/A
Improved Property Base Tax (Commercial)	\$240 - \$2,420	\$240 - \$2,420	\$300 - \$3,000	\$300 - \$3,000	N/A
Pineview Terrace Lodge Tax (Residential)	\$27	\$27	\$27	N/A	N/A
Pineview Terrace Lodge Tax (Condominium)	\$27	\$27	\$27	N/A	N/A
Pineview Terrace Lodge Tax (Multi-family Per Suite)	\$27	\$27	\$27	N/A	N/A
Pineview Terrace Lodge Tax (Commercial)	\$120 - \$1,200	\$120 - \$1,200	\$50 - \$1,500	N/A	N/A
Municipal Roadways Base Tax (Residential)	\$189	\$189	N/A	N/A	N/A
Municipal Roadways Base Tax (Condominium)	\$189	\$189	N/A	N/A	N/A
Municipal Roadways Base Tax (Multi-family Per Suite)	\$63	\$63	N/A	N/A	N/A
Municipal Roadways Base Tax (Commercial)	\$710 - \$7,080	\$710 - \$7,080	N/A	N/A	N/A
Taxation (Note 1)	\$33,959,318	\$32,573,998	\$28,621,409	\$26,355,997	\$23,836,474

* 2013 was a re-evaluation year

Note 1– the above taxation amount is the total taxes invoiced, including supplementals, surcharges, discounts and abatements for the year

FIVE YEAR SUMMARY OF TAXES RECEIVABLE

	2014	2013	2012	2011	2010
Taxes Receivable	\$ 2,629,064	\$ 2,539,693	\$ 2,403,458	\$ 2,544,660	\$ 1,972,768
Per Capita	35,129	35,129	35,129	34,127	34,127
Taxes Receivable Per Capita	\$ 74.84	\$ 72.30	\$ 68.42	\$ 74.56	\$ 57.81

ECONOMIC HIGHLIGHTS

DEVELOPMENT

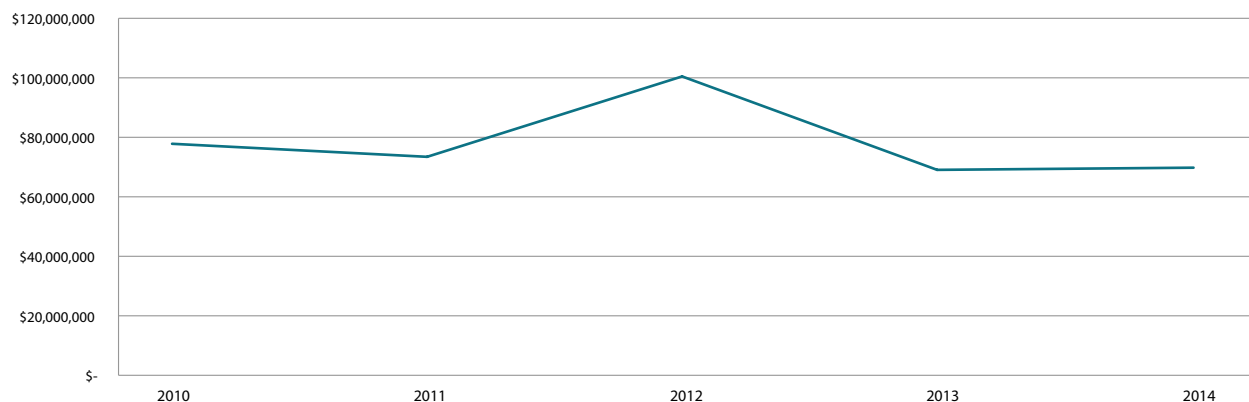
Building Permits: Type and Construction Value

Type	2014	2013	2012	2011	2010
Residential Single Family	\$ 16,848,000	\$ 21,840,600	\$ 19,418,000	\$ 16,538,000	\$ 21,648,000
Multi-Family	33,238,000	6,474,000	19,384,000	5,486,000	9,329,000
Commercial	17,133,000	13,692,216	12,397,000	19,269,000	26,722,000
Industrial	1,516,000	4,625,000	3,605,000	3,267,000	2,057,000
Institutional & Government	1,146,000	22,198,075	45,699,000	28,901,321	18,197,000
TOTAL	\$ 69,881,000	\$ 68,829,891	\$ 100,503,000	\$ 73,461,321	\$ 77,953,000

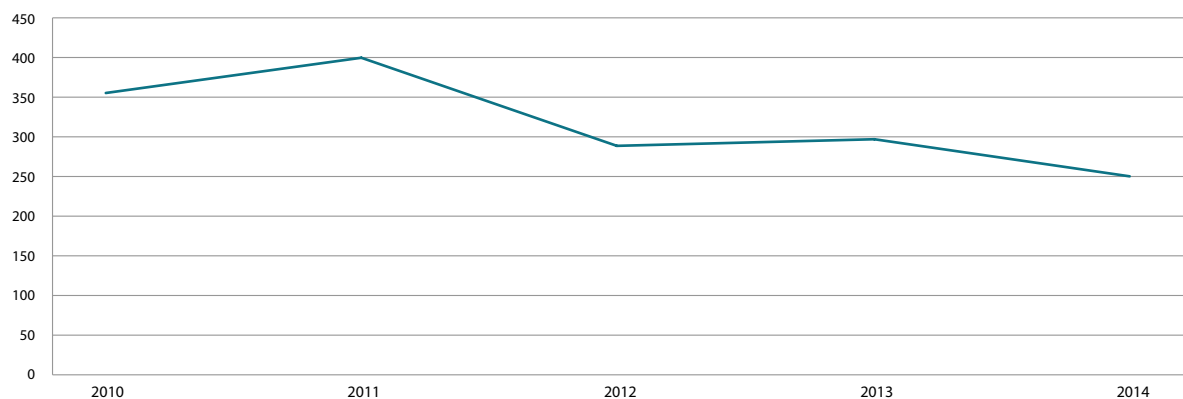
Building Permits: Type and Number of Permits

Type	2014	2013	2012	2011	2010
Residential Single Family	156	170	156	243	222
Multi-Family	13	7	23	13	11
Commercial	36	60	50	52	51
Industrial	15	17	10	37	9
Institutional & Government	8	9	18	12	24
Demolitions	8	13	18	13	18
Other	17	18	11	16	10
TOTAL	253	294	286	386	345

CONSTRUCTION VALUE OF PERMITS



TOTAL NUMBER OF PERMITS



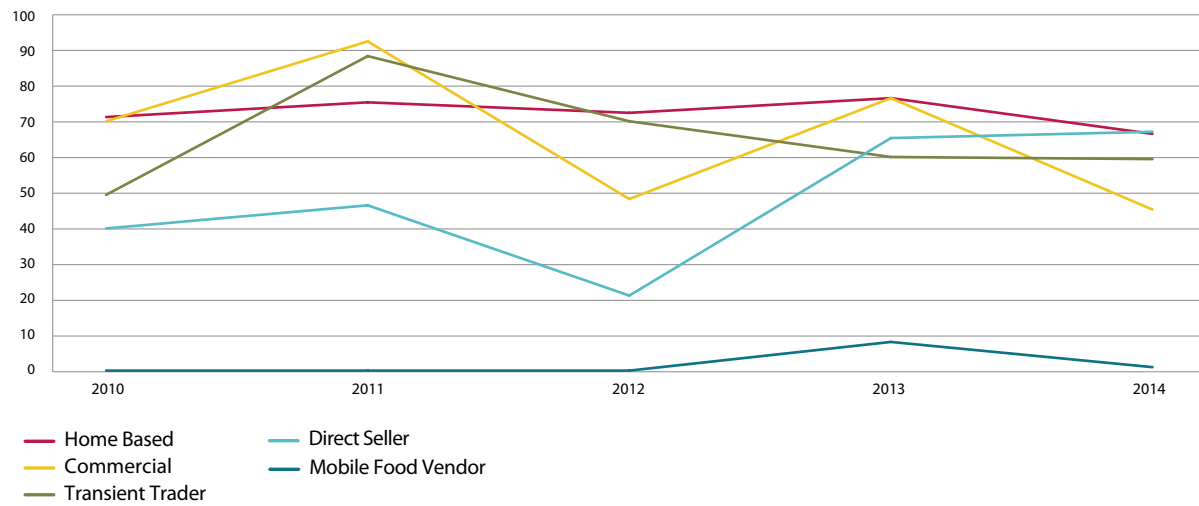
ECONOMIC HIGHLIGHTS

BUSINESS LICENCING

Issuance of New Business Licences

	2014	2013	2012	2011	2010
Type					
Home Based	66	76	72	75	71
Commercial	45	76	48	92	70
Transient Trader	59	60	70	88	49
Direct Seller	67	65	21	46	40
Mobile Food Vendor	1	8	0	0	0
TOTAL	238	285	211	301	230

NEW BUSINESS LICENCE TRENDING



2011 CENSUS DATA (the next census is in 2016)

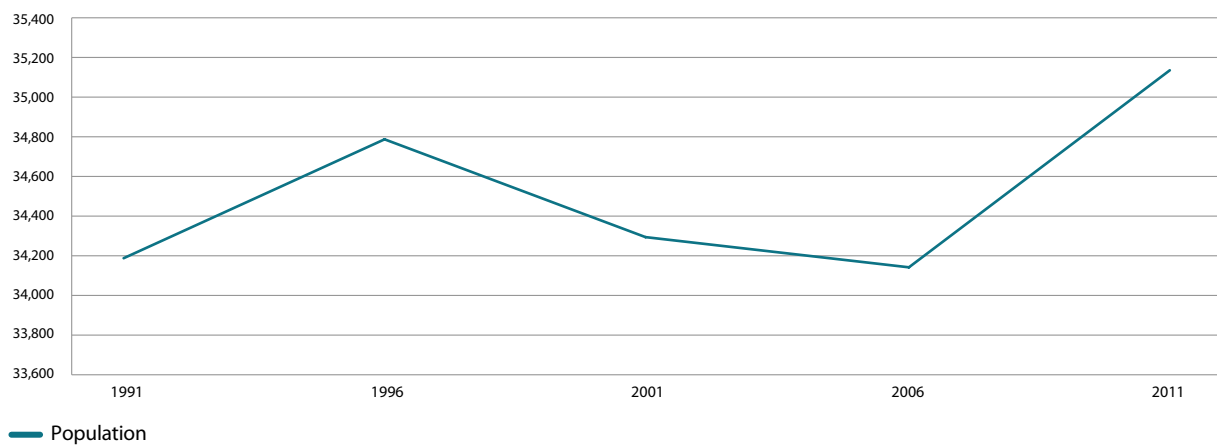
CITY OF PRINCE ALBERT PROFILE FROM STATISTICS CANADA 2011 CENSUS DATA

Total Private Dwellings	14,779
Private Dwellings occupied by usual Residents	13,637
Population density per square kilometer	534.4
Land Area (square km)	65.74
Median Age of the Population	34.7
% of the Population aged 15 and over	78.2
Total Number of Census Families in Private Households	9,530

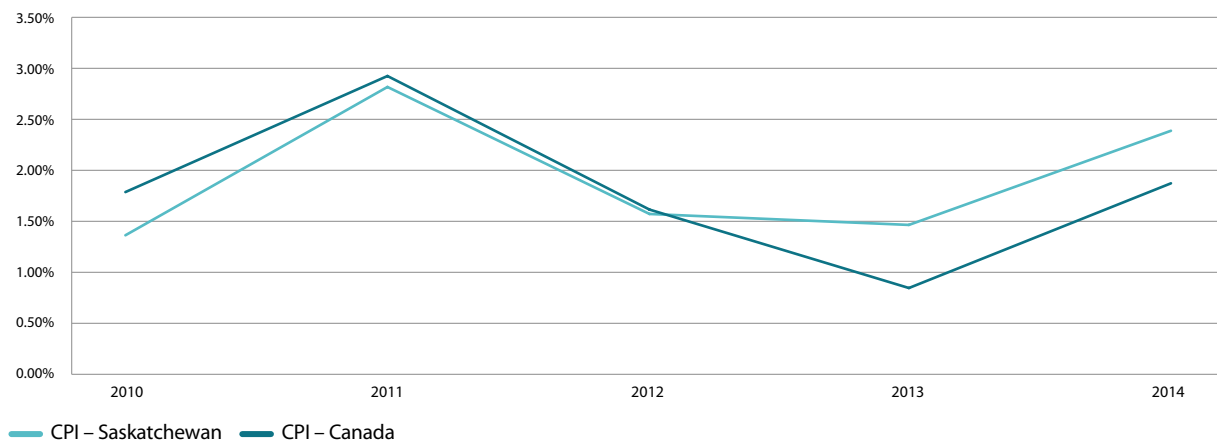
POPULATION TRENDING IN CENSUS STATISTICS PROFILE FROM STATISTICS CANADA 2011 CENSUS DATA

	1991	1996	2001	2006	2011
Population	34,181	34,777	34,291	34,138	35,129

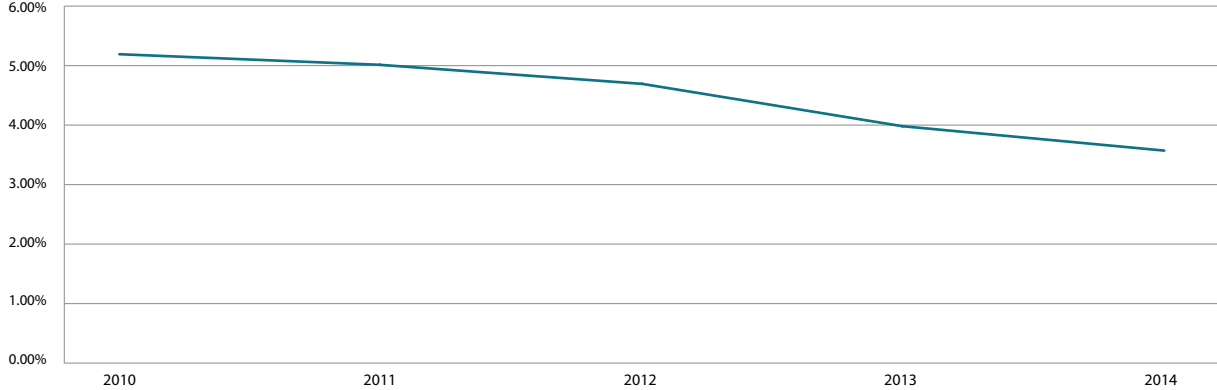
CENSUS POPULATION TRENDING



CONSUMER PRICE INDEX



UNEMPLOYMENT – SASKATCHEWAN





City of
Prince Albert

1084 Central Avenue, Prince Albert, SK S6V 7P3